

Instrument Installation Planning

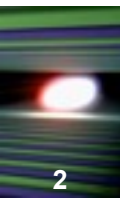
XFEL Collaboration Meeting

Tobias Haas

Photon System Coordinator

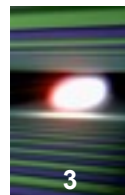
24 April 2015

Starting Point



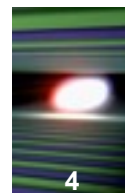
- We need a better installation plan that accounts for critical infrastructures and resources
- The plan should go beyond the mechanical installations and include the technical commissioning
- The team coordinating the installation should be strengthened
- The plan should be reviewed well before the installation starts

What Happened



- We set up an new planning philosophy:
 - Photon System Project Office (PSPO) defines the planning standards
 - PSPO supports the planning efforts
 - PSPO provides the “Master Plan”
 - PSPO provides overall co-ordination and conflict resolution
 - The instruments are responsible to provide all necessary information for their individual installation plans and they have to buy into the plans
 - Instruments report regularly in the Technical Coordination meeting

PSPO Team



G. Wellenreuther, Section Coordinator

K. Piorecki, Project Engineer

Lead Planner

N. Saaristo, CAD Integration Engineer

Also supports planning



A. Violante, Deputy Section Coordinator

U. Conta, Documentation Assistant

S. Cunis, Project Engineer

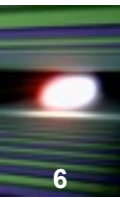
T. Haas, Group Leader

Contacts on the Instrument Side

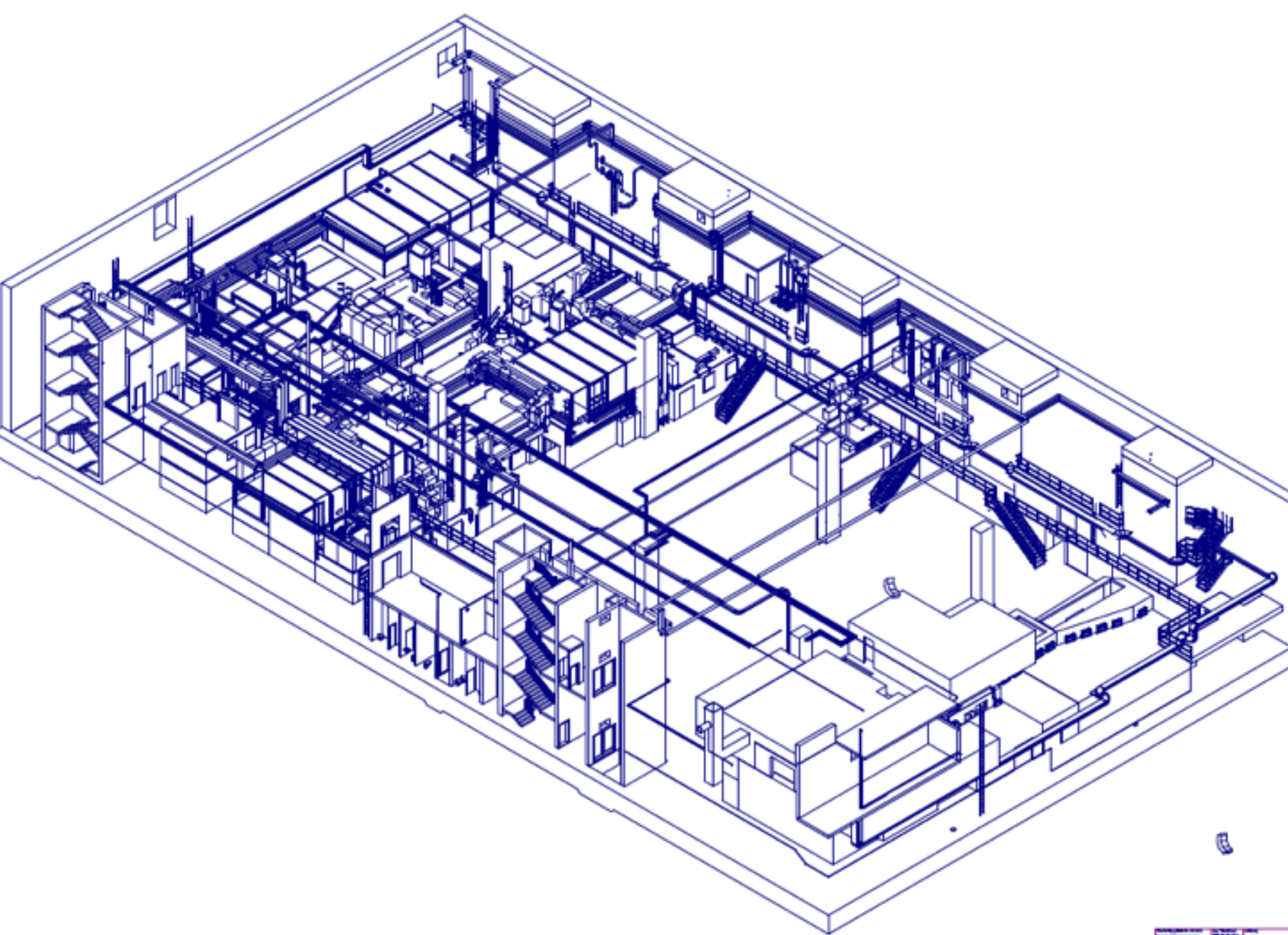


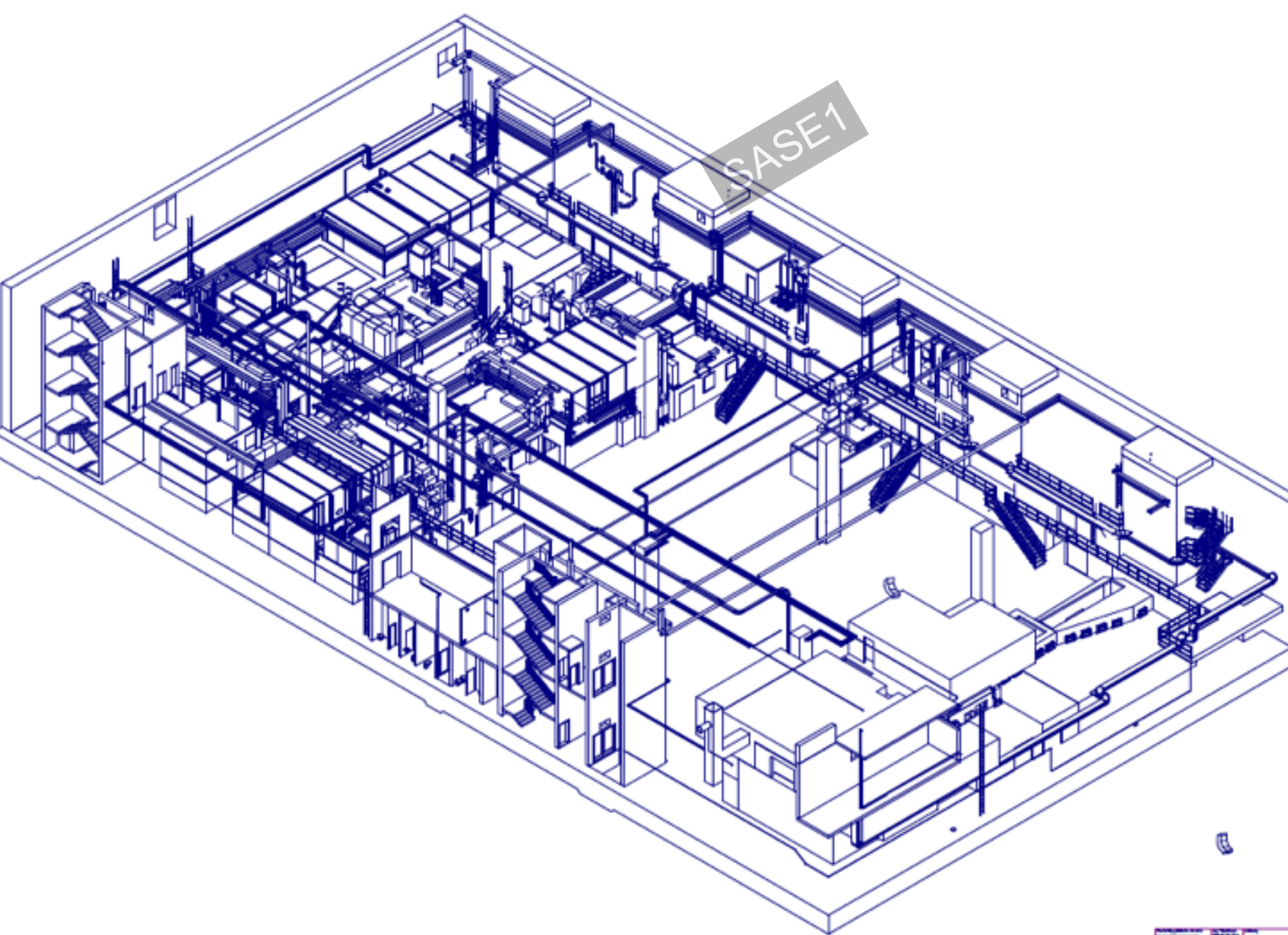
- FXE: W. Gawelda (Instrument Scientist)
- SPB/SFX: S. Readman (Engineer/Planner from Diamond)
- SQS: M. Meyer (Leading Scientist)
- SCS: A. Scherz (Leading Scientist)
- MID: A. Schmidt (Engineer)
- HED: A. Schmidt (Engineer)
- Laser: G. Palmer (Laser Scientist)

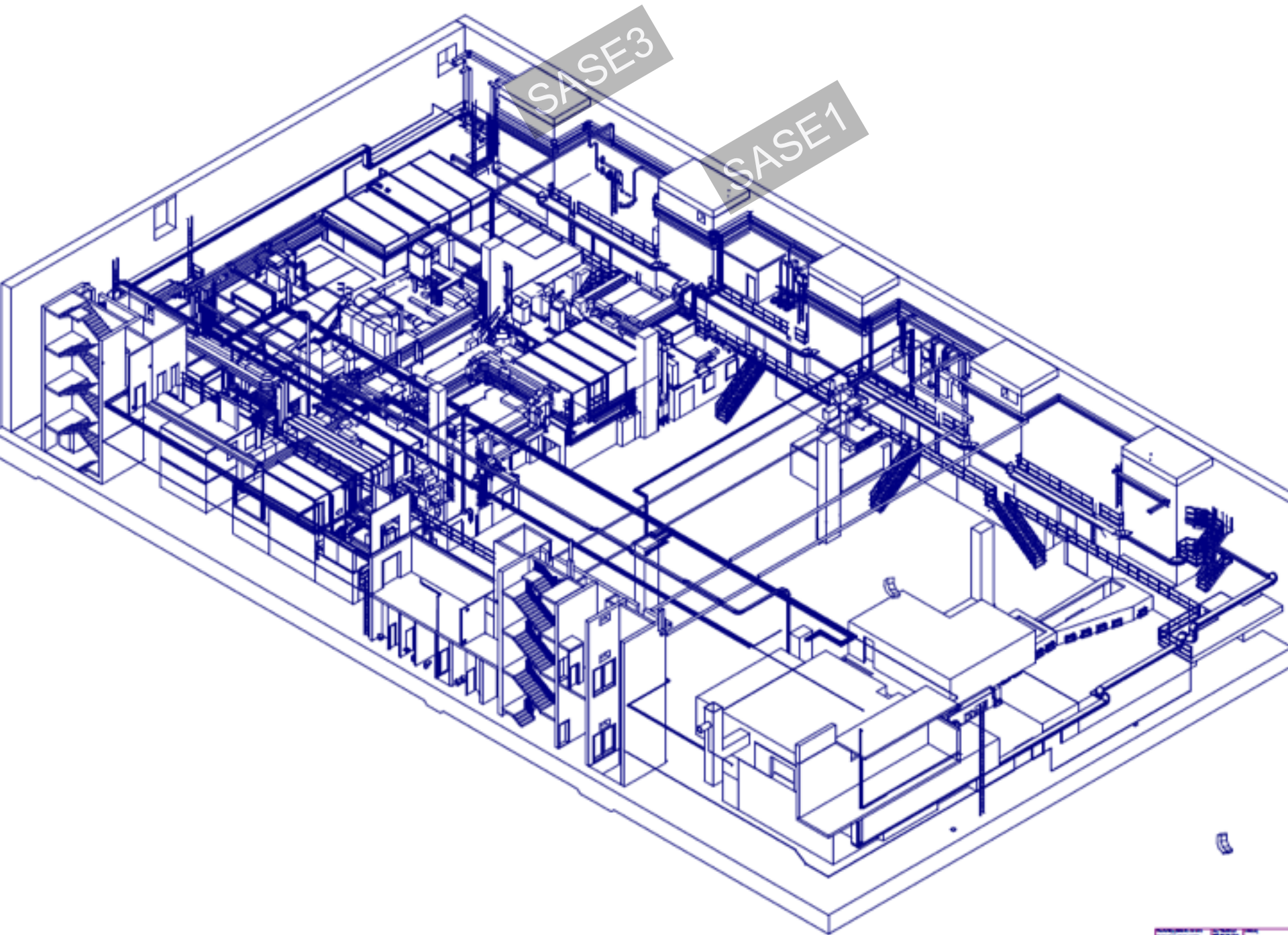
Topics

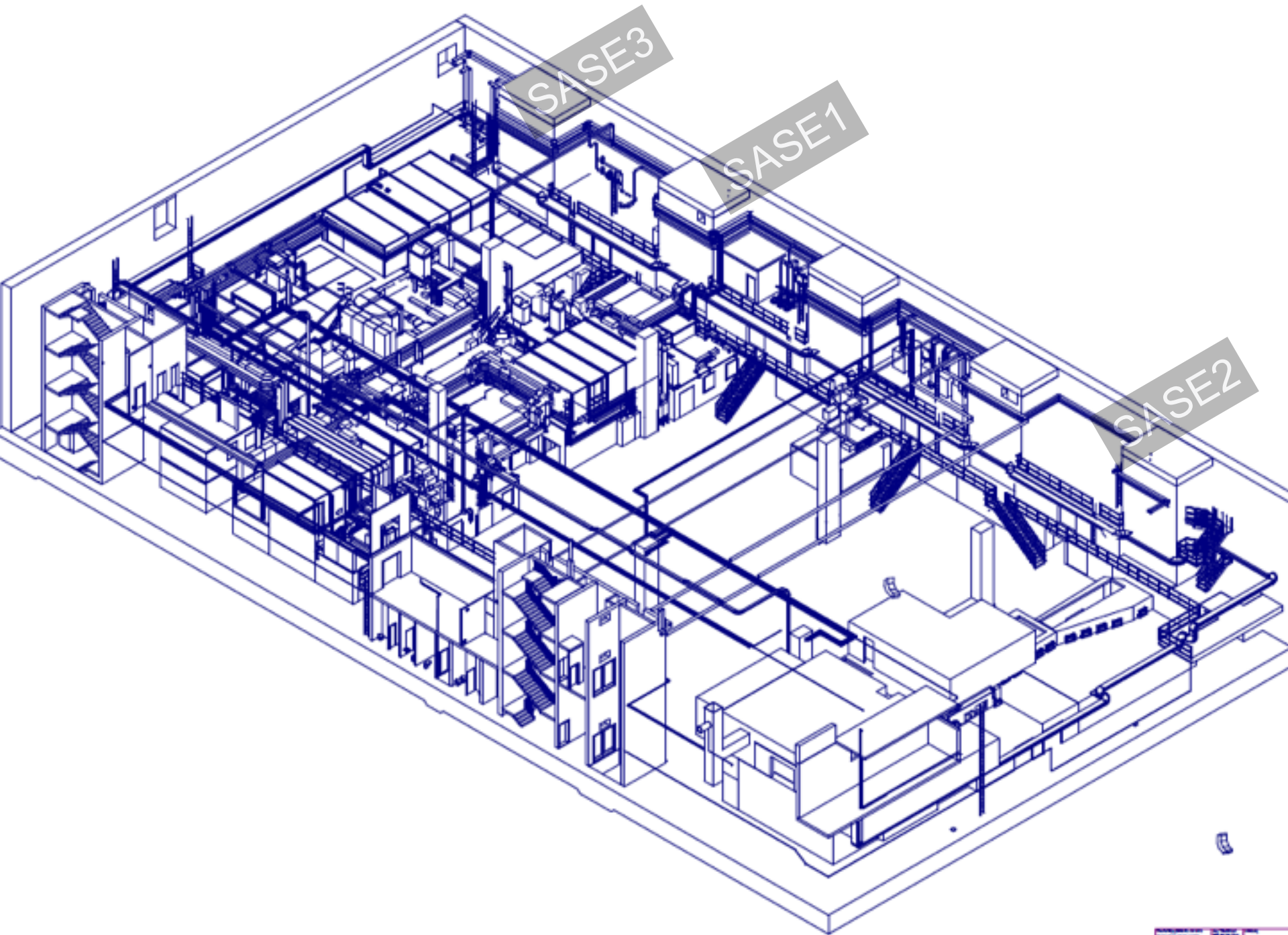


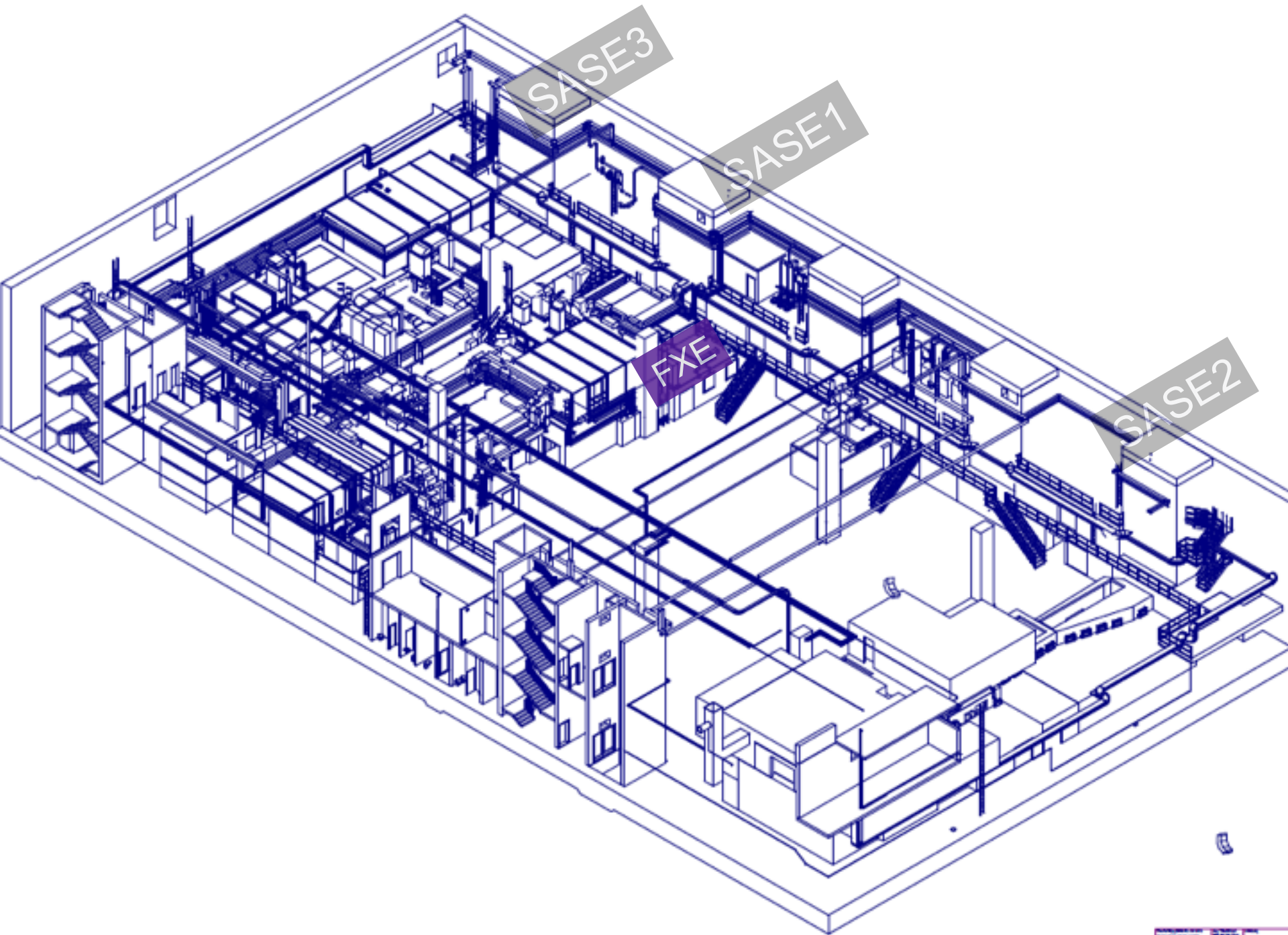
- Planning Standards
- Planning Procedure
- Master Plan
- Examples from SQS & FXE
- Overall Status

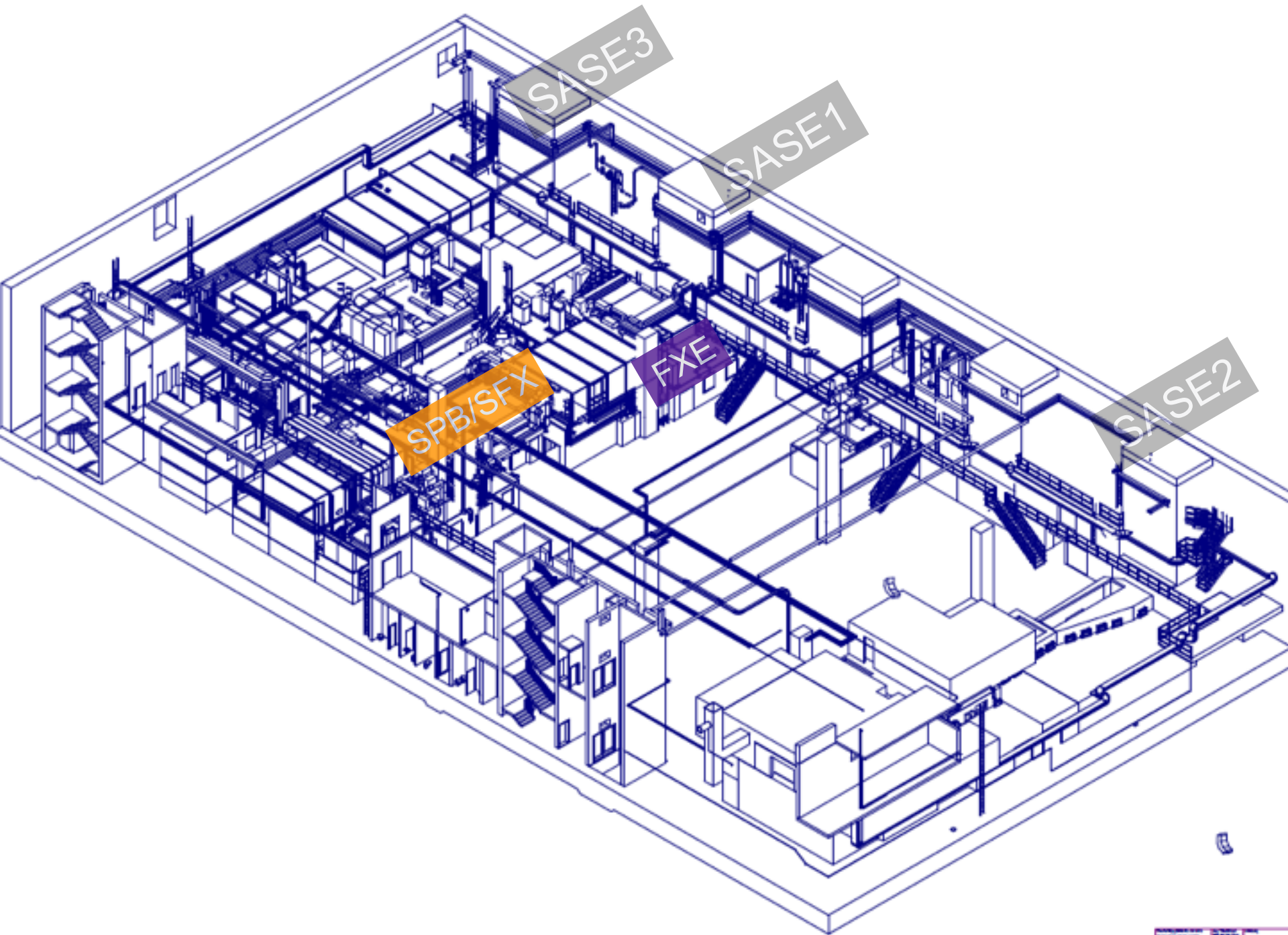


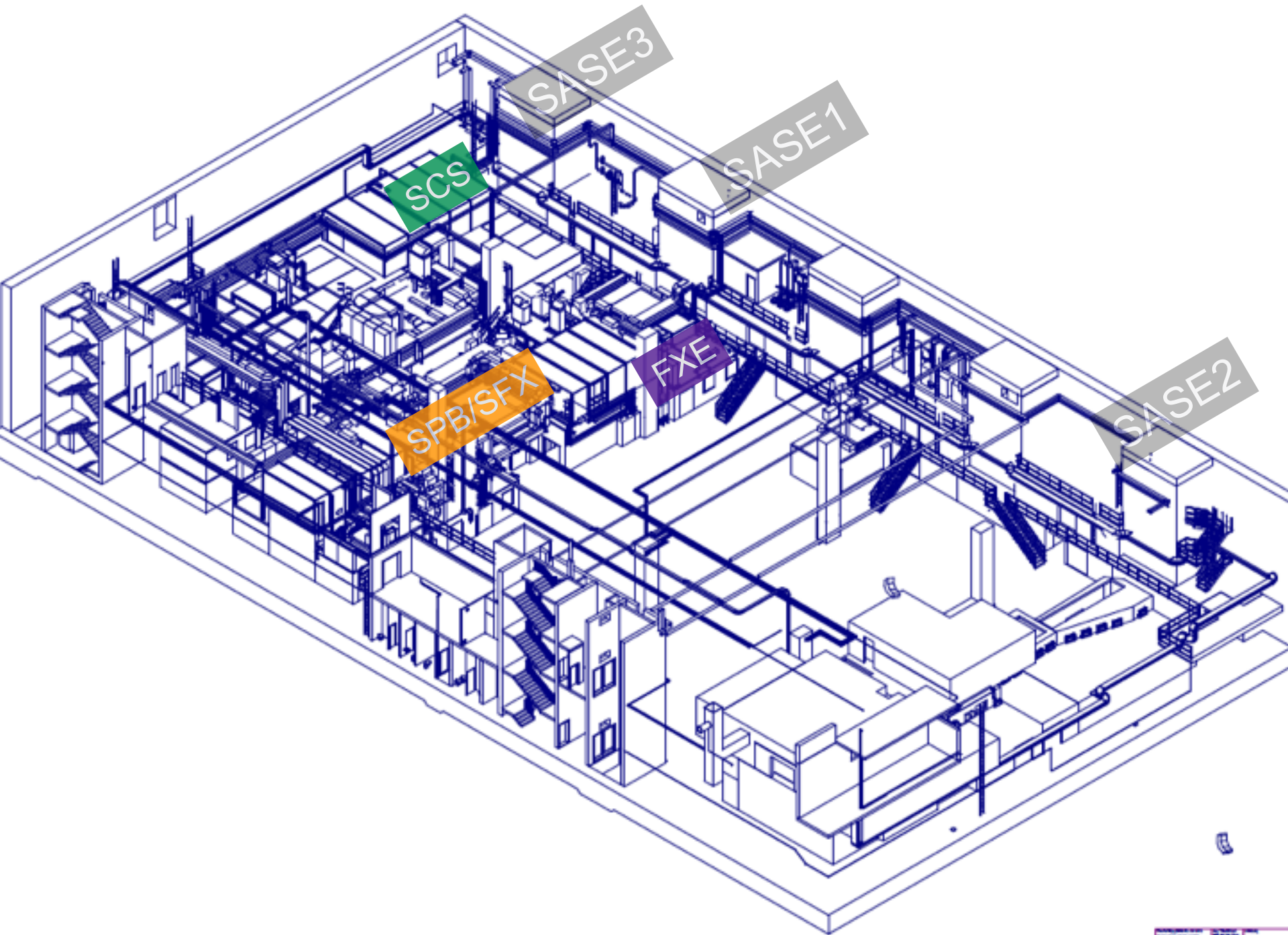


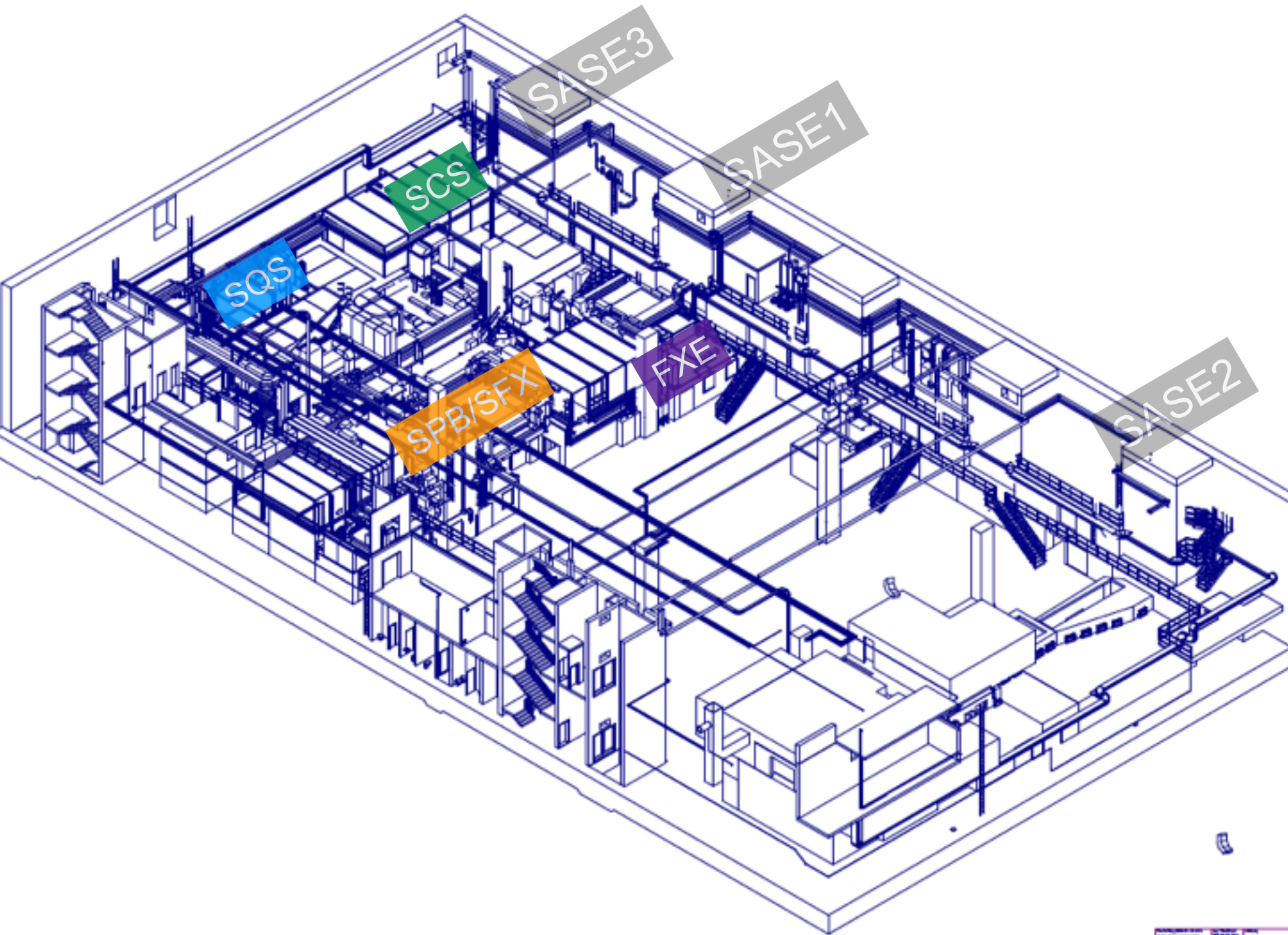


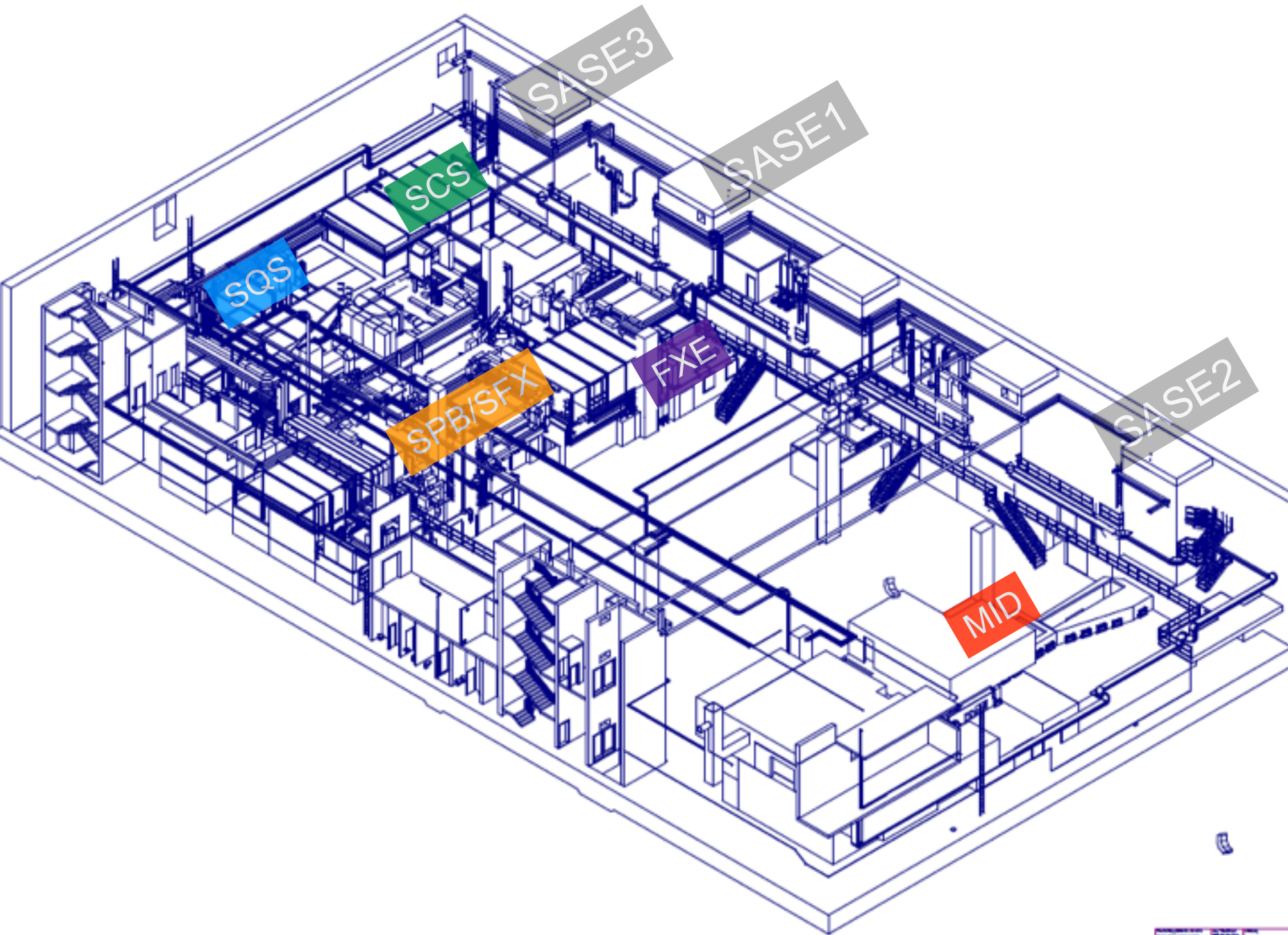


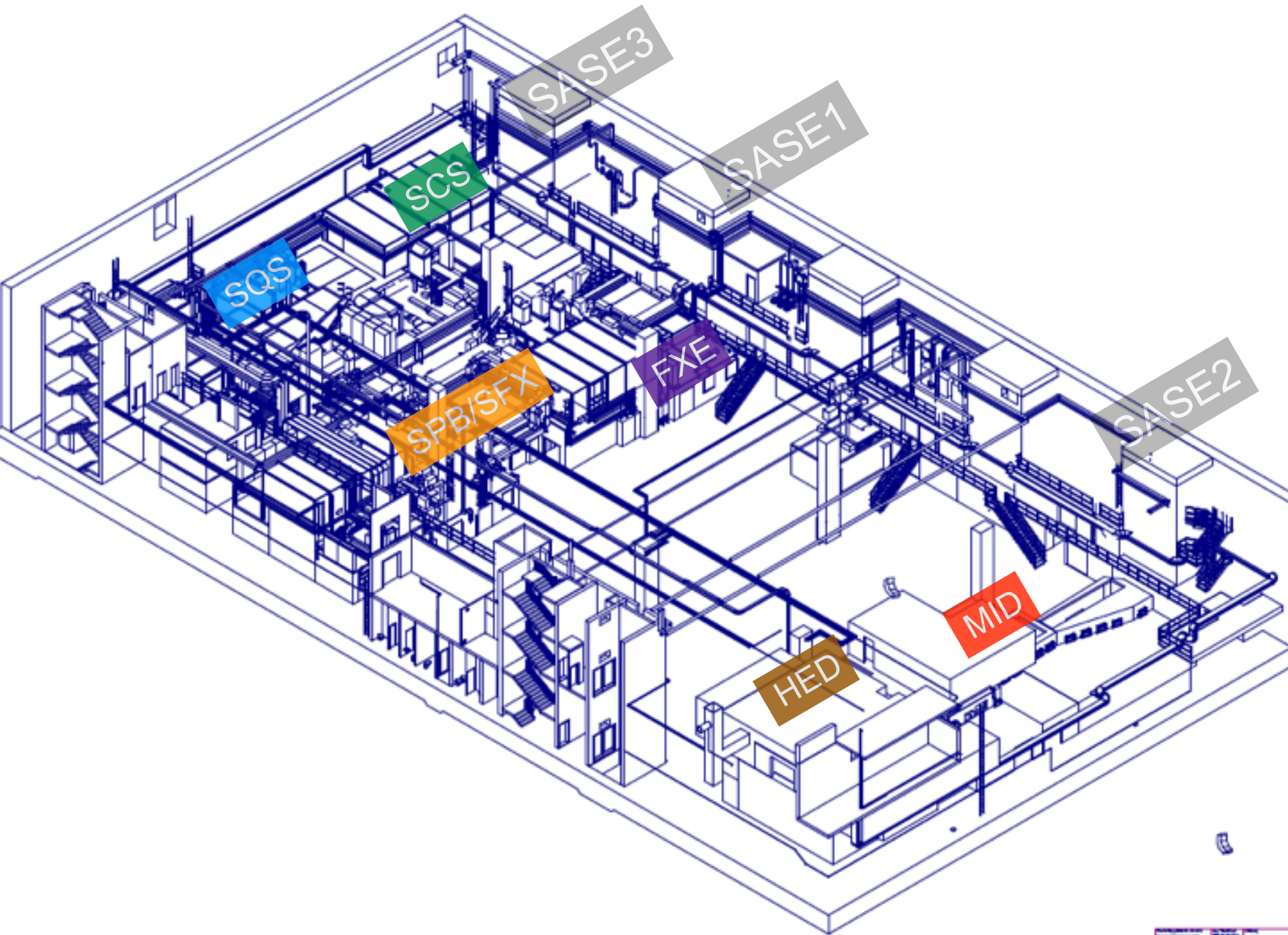






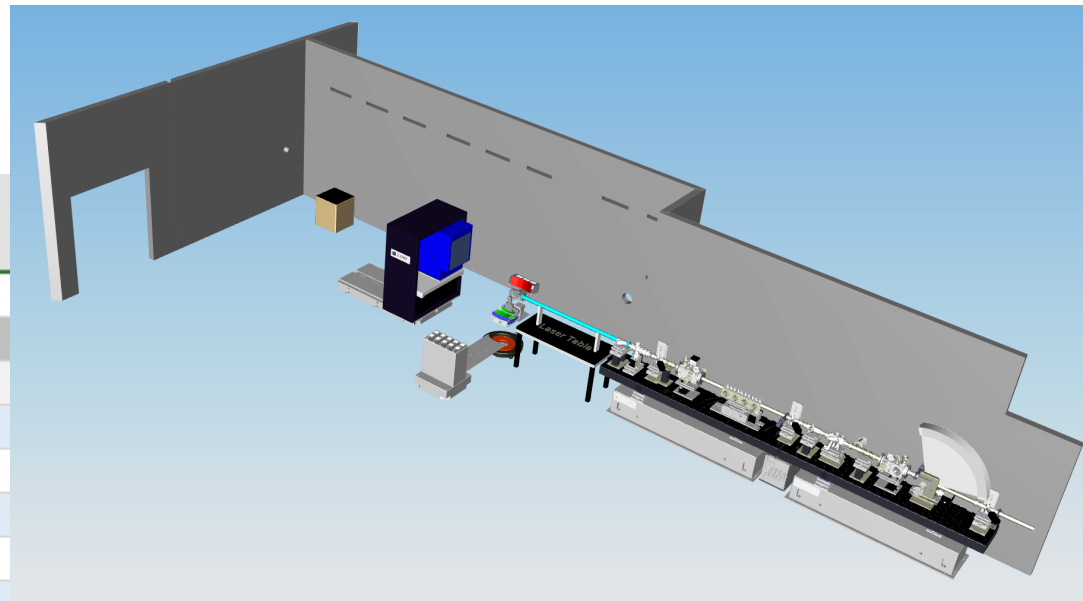








Product Breakdown Structure (Day 1)

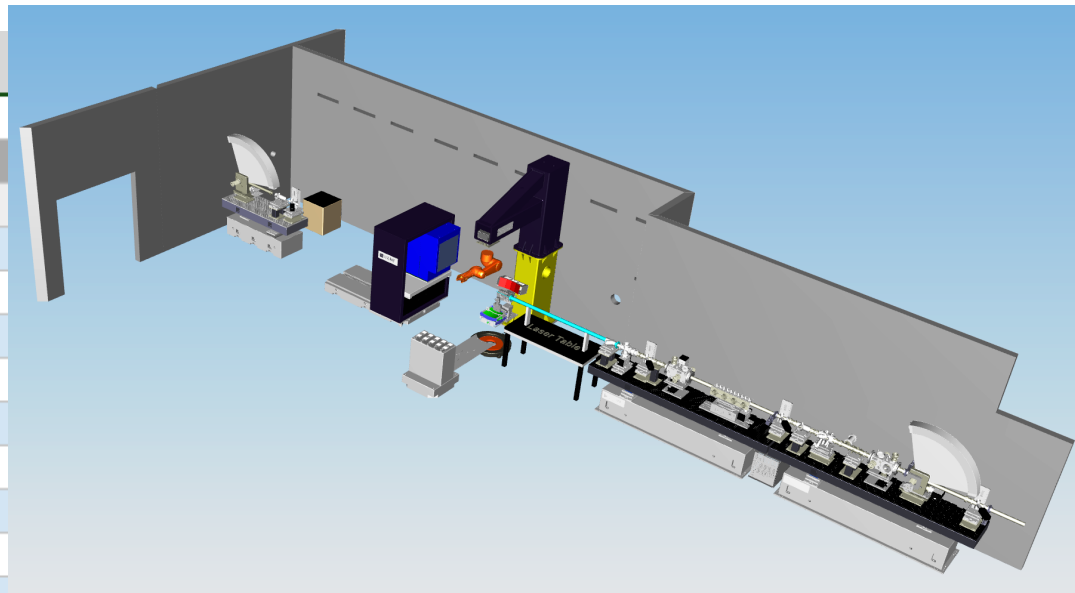
■ FXE:



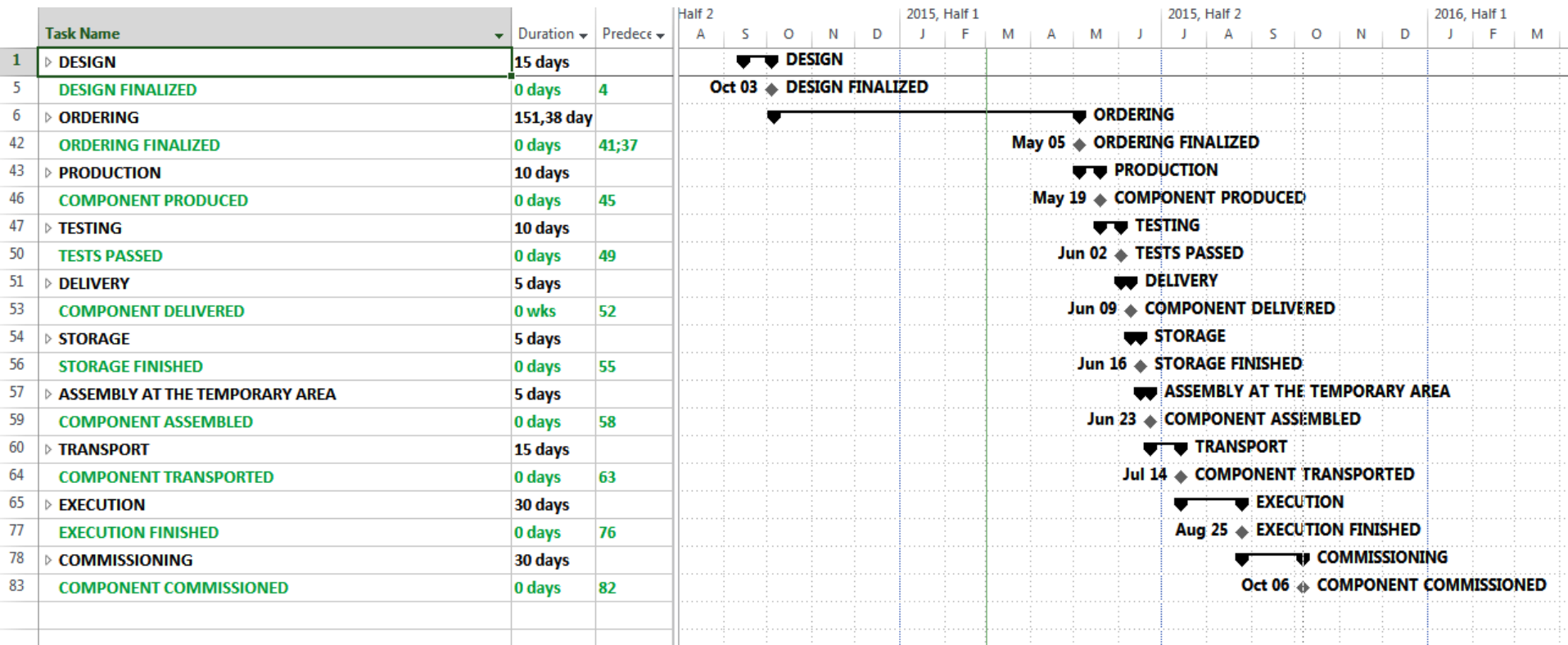
	 Task Name		
14	▸ WP81_PLAN_FXE		
68	▸ XHEXP1		
69	▸ EXP_HUTCH		
178	▸ OPTICAL TABLE		
828	OPTICAL TABLE DONE		
829	▸ REMOVABLE TRANSPORT TUBE		
846	REMOVABLE TRANSPORT TUBE DONE		
847	▸ MOVABLE LASER TABLE	CRITICAL	1
867	MOVABLE LASER TABLE DONE	CRITICAL	0
868	▸ SAMPLE STACK	CRITICAL	1
891	SAMPLE STACK DONE	CRITICAL	0
892	▸ DETECTOR	CRITICAL	1
916	DETECTOR DONE	CRITICAL	0
948	▸ BEAMDUMP	CRITICAL	5
962	BEAMDUMP DONE	CRITICAL	0
963	▸ SPB TUBE	CRITICAL	3
982	SPB TUBE DONE	CRITICAL	0
983	EXP_HUTCH_DONE	CRITICAL	0
1126	XHEXP1 DONE		0

Product Breakdown Structure (Complete)

		Task Name		
14		▾ WP81_PLAN_FXE		
68		▾ XHEXP1		
69		▾ EXP_HUTCH		
70		▸ ROBOT		
177		ROBOT DONE		
178		▸ OPTICAL TABLE		
828		OPTICAL TABLE DONE		
829		▸ REMOVABLE TRANSPORT TUBE		
846		REMOVABLE TRANSPORT TUBE DONE		
847		▸ MOVABLE LASER TABLE		
867		MOVABLE LASER TABLE DONE		
868		▸ SAMPLE STACK	CRITICAL	1
891		SAMPLE STACK DONE	CRITICAL	0
892		▸ DETECTOR	CRITICAL	1
916		DETECTOR DONE	CRITICAL	0
917		▸ POST-DIAGNOSTICS	NON CRITICAL	5
947		POST_DIAGNOSTICS DONE	NON CRITICAL	0
948		▸ BEAMDUMP	CRITICAL	5
962		BEAMDUMP DONE	CRITICAL	0
963		▸ SPB TUBE	CRITICAL	3
982		SPB TUBE DONE	CRITICAL	0
983		EXP_HUTCH_DONE	CRITICAL	0
1126		XHEXP1 DONE		0




HW Template and Life Cycle



■ agreed with the instruments and the laser

Control Electronics Life Cycle

	 Task Name	CATEGORY	CONTROL
14	WP81_PLAN_FXE		
68	XHEXP1		
1027	RCK_HUTCH	CRITICAL	BECKHOFF
1028	OPTICAL TABLE	CRITICAL	BECKHOFF
1029	SUPPORT	CRITICAL	BECKHOFF
1030	GRANITE & STEEL TABLE	CRITICAL	BECKHOFF
1031	REQUIREMENTS COLLECTING	CRITICAL	BECKHOFF
1038	REQUIREMENTS COLLECTED	CRITICAL	BECKHOFF
1039	DEVELOPMENT	CRITICAL	BECKHOFF
1041	DEVELOPMENT DONE	CRITICAL	BECKHOFF
1042	DESIGN	CRITICAL	BECKHOFF
1050	DESIGN DONE	CRITICAL	BECKHOFF
1051	DEVELOPMENT	CRITICAL	BECKHOFF
1053	DEVELOPMENT DONE	CRITICAL	BECKHOFF
1054	ORDERING	CRITICAL	BECKHOFF
1062	ORDERING DONE	CRITICAL	BECKHOFF
1063	PRODUCTION	CRITICAL	BECKHOFF
1066	PRODUCTION DONE	CRITICAL	BECKHOFF
1067	DELIVERY	CRITICAL	BECKHOFF
1074	DELIVERY DONE	CRITICAL	BECKHOFF
1075	STORAGE	CRITICAL	BECKHOFF
1077	STORAGE FINISHED	CRITICAL	BECKHOFF
1078	TRANSPORT	CRITICAL	BECKHOFF
1082	TRANSPORT DONE	CRITICAL	BECKHOFF
1083	EXECUTION	CRITICAL	BECKHOFF
1092	EXECUTION FINISHED	CRITICAL	BECKHOFF
1093	COMMISSIONING	CRITICAL	BECKHOFF
1097	COMMISSIONING DONE	CRITICAL	BECKHOFF
1098	GRANITE & STEEL TABLE DONE	CRITICAL	BECKHOFF
1099	SUPPORT DONE	CRITICAL	BECKHOFF

■ agreed with AE,
CAS and IT
groups

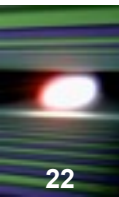
Resource Groups



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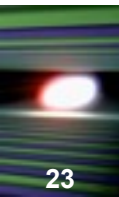
No	Name	description
1	BAU	DESY'S GENERAL CONTRACTOR OF THE CIVIL CONSTRUCTION WORKS
2	CIE	PERSONNEL OF THE CENTRAL INSTRUMENT ENGINEERING
3	CONTRACTOR	PLACEHOLDER FOR FUTURE NAME OF ELECTED CONTRACTING COMPANY
4	DERU	DESIGNER
5	JJ	JJ X-RAY
6	MEA2	DESY SURVEYING SERVICE
7	MEA5	DESY TRANSPORT GROUP
8	MKK	DESY'S GENERAL CONTRACTOR OF THE INFRASTRUCTURE (ELECTRICISTY, WATER, AC, IT, FIRE SAFETY, ETC...)
9	PI	DESIGNER
10	WP71	PERSONNEL OF THE UNDULATOR SYSTEMS
11	WP73	PERSONNEL OF THE X-RAY OPTICS AND TRANSPORT
12	WP74	PERSONNEL OF THE X-RAY PHOTON DIAGNOSTICS X-RAY PHOTON DIAGNOSTICS
13	WP75	PERSONNEL OF THE DETECTOR DEVELOPMENT
14	WP78	PERSONNEL OF THE OPTICAL LASERS
15	WP79	PERSONNEL OF THE SAMPLE ENVIRONMENT
16	WP81	PERSONNEL OF THE SCIENTIFIC INSTRUMENT FXE
17	WP82	PERSONNEL OF THE SCIENTIFIC INSTRUMENT HED
18	WP83	PERSONNEL OF THE SCIENTIFIC INSTRUMENT MID
19	WP84	PERSONNEL OF THE SCIENTIFIC INSTRUMENT SPB/SFX
20	WP85	PERSONNEL OF THE SCIENTIFIC INSTRUMENT SQS
21	WP86	PERSONNEL OF THE SCIENTIFIC INSTRUMENT SCS
22	WP90	PERSONNEL OF THE CONTROL AND ANALYSIS SOFTWARE
23	WP91	PERSONNEL OF THE ADVANCED ELECTRONICS
24	WP92	PERSONNEL OF THE IT AND DATA MANAGEMENT
25	WTM	CIVIL CONSTRUCTION PLANNING AND SUPERVISION
26	PROC.	XFEL PROCUREMENT DPT.
27	VACUUM GROUP	PERSONNEL OF THE VACUUM GROUP
28	TS	TECHNICAL SERVICE
29	ELECTRICITY GROUP	ELECTRICIANS / ELECTRICAL/WIRING TECHNICIANS
30	BEAMLINE MECHANICS	BEAMLINE / MECHANICAL TECHNICIANS:
31	PONTAX	LEAD HUTCHES' CONTRACTOR

Planning Process: PSPO side



- PSPO (Photon System Project Office)
 - Defines the driving mile stones in the Infrastructure Master Plan
 - Hosts regular (mostly weekly) meetings with the Instruments
 - Maintains individual instrument plans in a central repository
 - Combines individual instrument plans into the Instrument Installation Master Plan
 - Coordinates and resolves conflicts
 - Escalates critical topics to the management
 - ➔ Head of PSPO regularly reports to the MB

Planning Process: Instrument side



■ Instruments

- Are responsible to provide all necessary information for their individual installation plans and they have to buy into the plans
- Provide one person responsible for the planning
 - ideally an engineer
- Report regularly in the Technical Coordination/ XHEXP1 meetings
- Provide key outgoing mile stones to the overall project plan

Infrastructure Master Plan

- Covers XHEXP1 and adjacent activities Infrastructure and (some) Civil Construction
- Takes into account planning and execution phases
- Produces key outgoing mile stones for the instruments:

ID	Task Name	Duration	Start	Finish	Predecessors	Successors
907	SASE1 Hutch construction start	0 days	Tue 17.02.15	Tue 17.02.15	315	
908	FXE BIG ITEMS	0 days	Tue 07.07.15	Tue 07.07.15	347	
909	SPB/SFX BIG ITEMS	0 days	Tue 07.07.15	Tue 07.07.15	348	
910	HUTCH CONSTRUCTION COMPLETE (INSTRUMENT INSTALLATION POSSIBLE)	0 days	Mon 28.09.15	Mon 28.09.15	409	
911	ALL HUTCHES & BASIC INFRASTRUCTURE DONE (INSTALLATIO OF SENSITIVE COMPONENTS POSSIBLE)	0 days	Mon 09.05.16	Mon 09.05.16	411	
912	COMPLETE HUTCHES AND INFRASTRUCTURE DONE	0 days	Fri 08.07.16	Fri 08.07.16	413	
913	COMPLETE DAY 1 INSTRUMENT INSTALLED AND COMMISSIONED (DAY 1 INSTRUMENT READY)	0 days	Mon 03.07.17	Mon 03.07.17	406FS+12 emons	914FS+1 emon
914	ALL SAFETY TESTS DONE (BEAM IN INSTRUMENT POSSIBLE)	0 days	Wed 02.08.17	Wed 02.08.17	913FS+1 emon	915FS+3 emons
915	DAY 1 INSTRUMENTS WAS COMMISSIONED WITH BEAM (FRIENDLY USER OPERATION POSSIBLE)	0 days	Tue 31.10.17	Tue 31.10.17	914FS+3 emons	916FS+3 emons
916	ROUTINE INSTRUMENT OPERATION ESTABLISHED (USER OPERATION POSSIBLE)	0 days	Mon 29.01.18	Mon 29.01.18	915FS+3 emons	917FS+6 emons
917	ENTIRE INSTRUMENT INSTALLED AND COMMISSIONED FOR ROUTINE OPERATION (FULL SCOPE INSTRUMENT READY)	0 days	Sat 28.07.18	Sat 28.07.18	916FS+6 emons	

Infrastructure Plan: SASE1

327	STEEL Constructions	55 days	Thu 19.02.15	Wed 06.05.15		
328	ALIGNMENT, SURVEYING	1 day	Thu 26.03.15	Thu 26.03.15	318	333
329	ALIGNMENT, MARKING ON THE...	1 day	Thu 26.03.15	Thu 26.03.15	194;330	
330	Execution planning	25 days	Thu 19.02.15	Wed 25.03.15	319SS;248	333;329;332
331	EXECUTION WORKS	30 days	Thu 26.03.15	Wed 06.05.15		
332	MODIFICATIN OF THE GALERY STAIRS	5 days	Thu 26.03.15	Wed 01.04.15	330	333
333	Execution works	20 days	Thu 09.04.15	Wed 06.05.15	330;328;323FS-2 wks;3	334
334	EXECUTION WORKS FINISHED	0 days	Wed 06.05.15	Wed 06.05.15	333	335
335	STEEL CONSTRUCTIONS DONE	0 days	Wed 06.05.15	Wed 06.05.15	334	365
336	EXP_HUTCHES (LEAD)	145 days	Tue 03.02.15	Mon 24.08.15		
337	ALIGNMENT	2 days	Fri 29.05.15	Mon 01.06.15		
338	ALIGNMENT, surveying	1 day	Fri 29.05.15	Fri 29.05.15	194;341	339
339	MARKING ON THE ...	1 day	Mon 01.06.15	Mon 01.06.15	338	340
340	ALIGNMENT FINISHED	0 days	Mon 01.06.15	Mon 01.06.15	339	
341	Execution planning	83 days	Tue 03.02.15	Thu 28.05.15	273FS+13 days	343FS-14 edays;3
342	PETRA3 work	16 days	Fri 29.05.15	Fri 19.06.15	341	346
343	detailed plan from Subcontractor	14 edays	Thu 14.05.15	Thu 28.05.15	341FS-14 edays	344
344	info send to Diamond (roof of the EXP_hutch)	0 days	Thu 28.05.15	Thu 28.05.15	343	
345	EXECUTION WORKS	46 days	Mon 22.06.15	Mon 24.08.15		
346	hutch construction	46 days	Mon 22.06.15	Mon 24.08.15	341;324;342	347SS+12 days;34
347	FXE BIG ITEMS	0 days	Tue 07.07.15	Tue 07.07.15	346SS+12 days	908
348	SPB BIG ITEMS	0 days	Tue 07.07.15	Tue 07.07.15	346SS+12 days	909
349	EXECUTION WORKS FINISHED	0 days	Mon 24.08.15	Mon 24.08.15	346	350;358
350	EXP_HUTCHES (LEAD) DONE	0 days	Mon 24.08.15	Mon 24.08.15	349	365
351	CTR and RCK_HUTCHES	151 days	Fri 27.02.15	Mon 28.09.15		
352	ALIGNMENT	2 days	Mon 30.03.15	Tue 31.03.15		
355	ALIGNMENT FINISHED	0 days	Tue 31.03.15	Tue 31.03.15	354	
356	EXECUTION PLANNING	30 edays	Fri 27.02.15	Sun 29.03.15	235	353
357	EXECUTION WORKS	25 days	Tue 25.08.15	Mon 28.09.15		
358	walls construction	15 days	Tue 25.08.15	Mon 14.09.15	349	361;360;359SS
359	FLOOR (DOUBLE) construction	15 days	Tue 25.08.15	Mon 14.09.15	358SS	
360	CTRL_RCK_walls DONE	0 days	Mon 14.09.15	Mon 14.09.15	358	
361	roofs construction	10 days	Tue 15.09.15	Mon 28.09.15	358	362
362	CTRL AND RCK ROOF DONE	0 days	Mon 28.09.15	Mon 28.09.15	361	364;363
363	EXECUTION WORKS DONE	0 days	Mon 28.09.15	Mon 28.09.15	362	
364	CTR and RCK_HUTCHES DONE	0 days	Mon 28.09.15	Mon 28.09.15	362	365
365	HUTCHES DONE	0 days	Mon 28.09.15	Mon 28.09.15	364;350;326;335	406;409;367;478

Hutch Construction and Infrastructure Dates

■ SASE1

- Hutch Construction: Apr - Sep '15
- Infrastructure: Oct '15 - Mar '16
 - All Hutches and Infrastructure done (Instrument Installation possible): March 2016
 - 9 months for Instrument Installation

■ SASE3

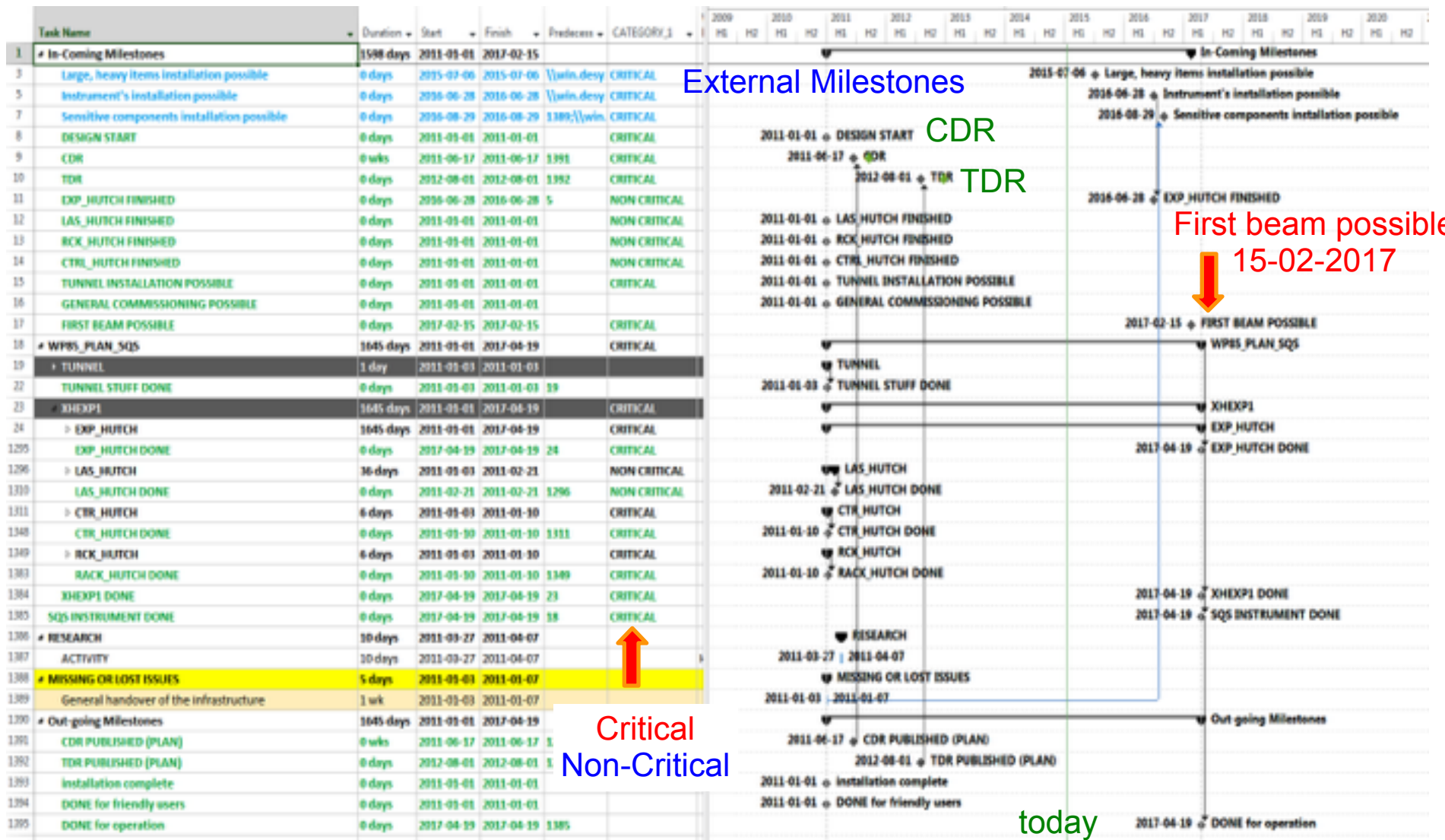
- Hutch Construction: Jul - Oct '15
- Infrastructure: Nov '15 - Apr '16
 - All Hutches and Infrastructure done (Instrument Installation possible): April 2016
 - 9 months for Instrument Installation

■ SASE2

- Hutch Construction: Oct '15 - Jan '16
- Infrastructure: Feb - Jun '16
 - All Hutches and Infrastructure done (Instrument Installation possible): Jun 2016
 - 10 months for Instrument Installation

SQS Plan: General Structure

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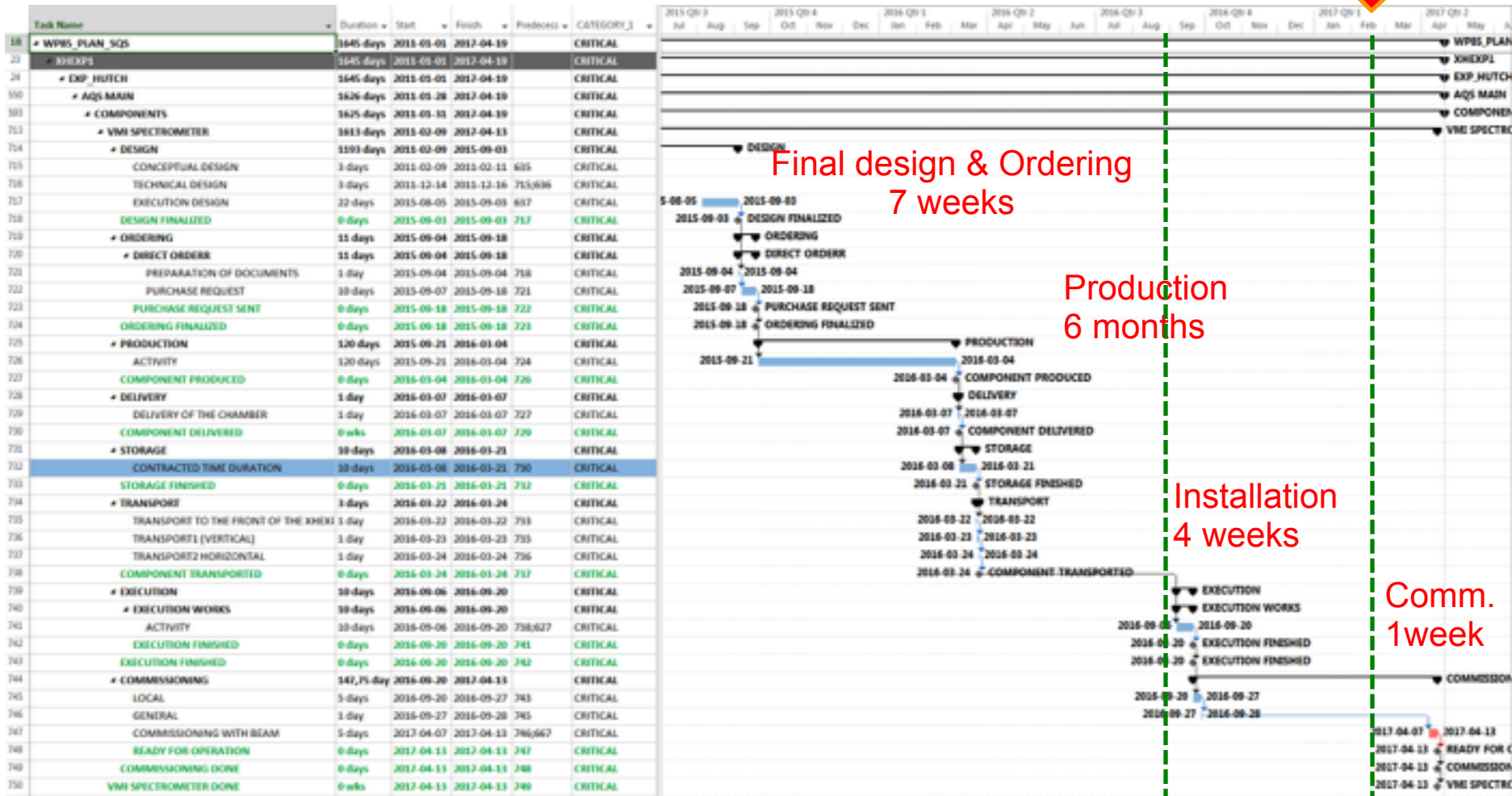


SQS Plan: VMI Spectrometer

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Q3/15

Sensitive Equip.

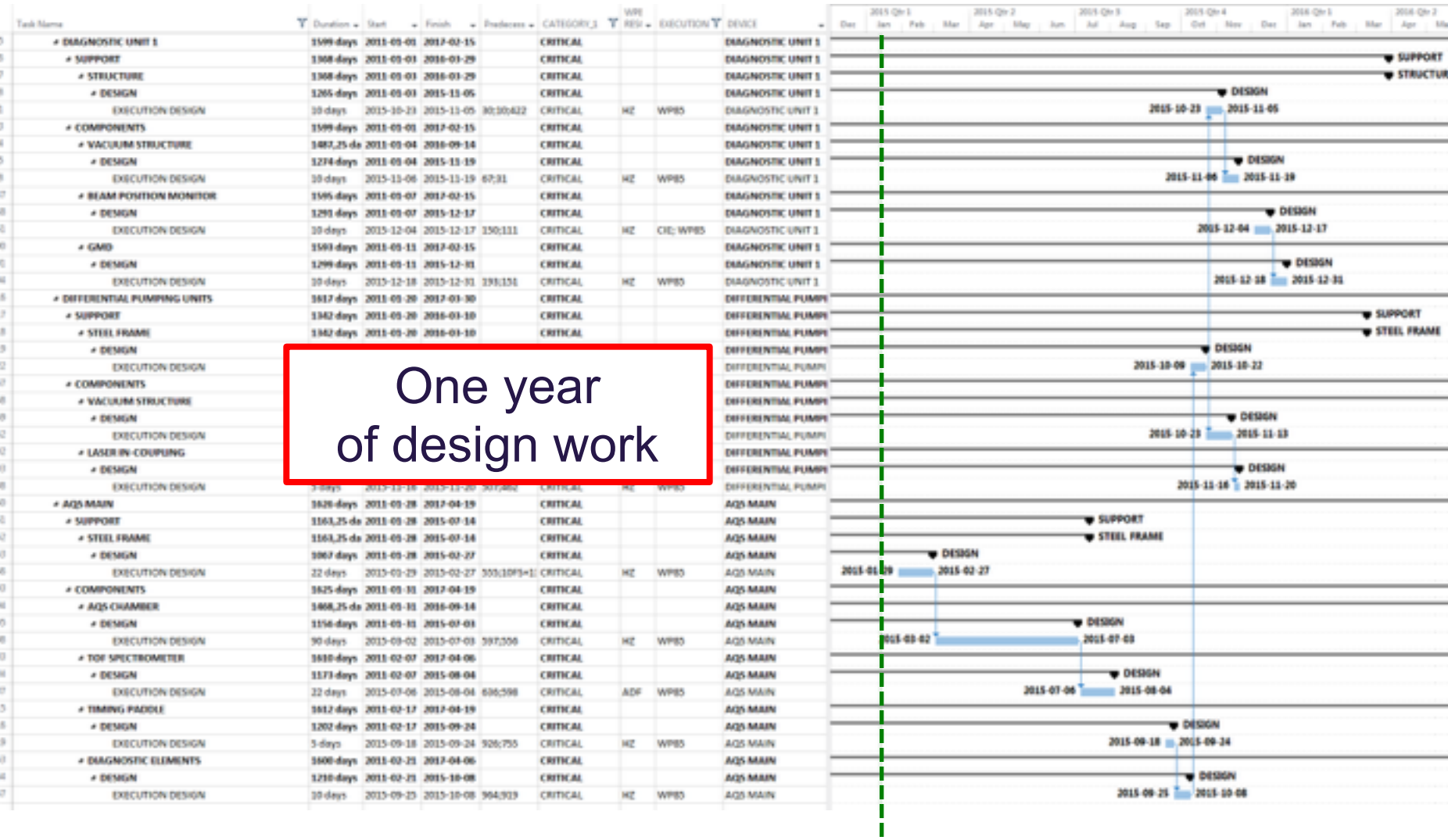


SQS Plan: Design Work

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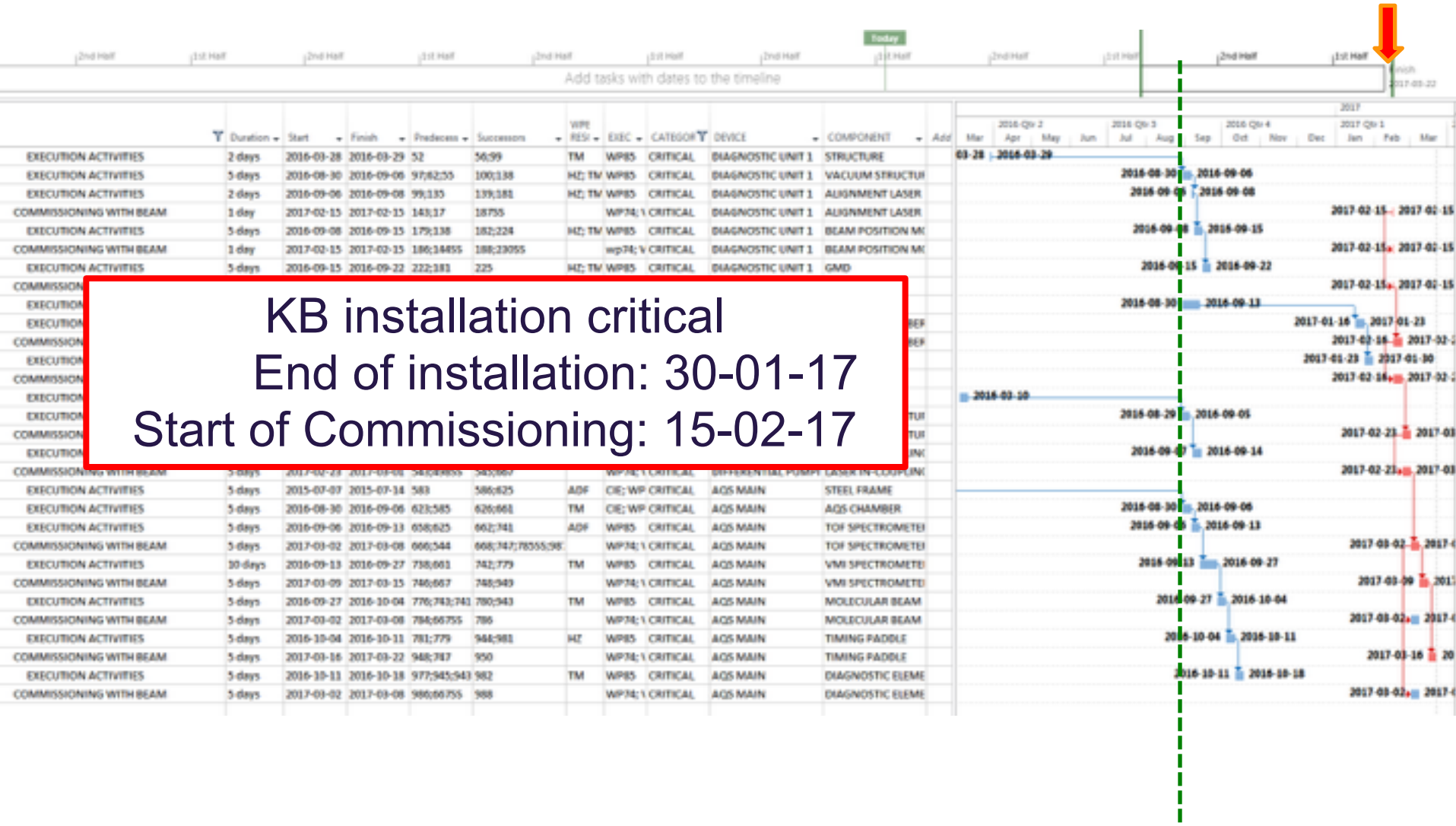
Q1/15

Q1/16



SQS Plan: Installation and Commissioning

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FXE: Instrument and Electronics connected



- Combined two plans:

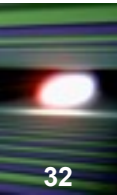
1. Plan:

- LOCATION: EXP_HUTCH
 - DEVICE: OPTICAL TABLE
 - COMPONENT: GRANITE & STEEL TABLE
 - List of activities / by JJ and WP81

2. Plan

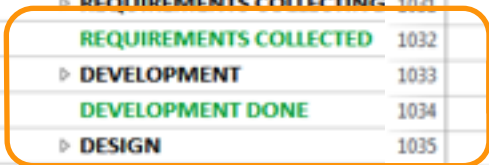
- LOCATION: RCK_HUTCH
 - DEVICE: OPTICAL TABLE
 - COMPONENT: GRANITE & STEEL TABLE
 - List of activities / by WP90, WP91, WP92, CIE and WP81

FXE: Instrument and Electronics connected



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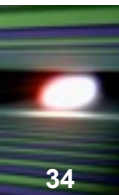
	i	Task Name		i	Task Name	CATEGORY	CONTROL	EXECUT
14		WP81_PLAN_FXE	14		WP81_PLAN_FXE			
68		XHEXP1	68		XHEXP1			
1027		RCK_HUTCH	1027		RCK_HUTCH	CRITICAL	BECKHOFF	
1028		OPTICAL TABLE	1028		OPTICAL TABLE	CRITICAL	BECKHOFF	
1029		SUPPORT	1029		SUPPORT	CRITICAL	BECKHOFF	
1030		GRANITE & STEEL TABLE	1030		GRANITE & STEEL TABLE	CRITICAL	BECKHOFF	
1031		REQUIREMENTS COLLECTING	1031		REQUIREMENTS COLLECTING	CRITICAL	BECKHOFF	
1038		REQUIREMENTS COLLECTED	1032		DEFINITION OF EQUIPMENT AND INTERFACES	CRITICAL	BECKHOFF	WP81
1039		DEVELOPMENT	1033		IDENTIFICATION OF FINAL EQUIPMENT	CRITICAL	BECKHOFF	CAS; W
1041		DEVELOPMENT DONE	1034		PREPARATION OF THE DESCRIPTION	CRITICAL	BECKHOFF	CAS; AE
1042		DESIGN	1035		DESCRIPTION DONE	CRITICAL	BECKHOFF	
1050		DESIGN DONE	1036		VALIDATION OF SOLUTIONS	CRITICAL	BECKHOFF	CAS; AE
1051		DEVELOPMENT	1037		REQUIREMENTS APPROVED	CRITICAL	BECKHOFF	
1053		DEVELOPMENT DONE	1038		REQUIREMENTS COLLECTED	CRITICAL	BECKHOFF	
1054		ORDERING	1039		DEVELOPMENT	CRITICAL	BECKHOFF	
1062		ORDERING DONE	1040		DEVELOPMENT (FIRMWARE, SOFTWARE)	CRITICAL	BECKHOFF	WP91;
1063		PRODUCTION	1041		DEVELOPMENT DONE	CRITICAL	BECKHOFF	
1066		PRODUCTION DONE	1042		DESIGN	CRITICAL	BECKHOFF	
1067		DELIVERY	1043		IDENTIFICATION OF REQUIRED COMPONENTS	CRITICAL	BECKHOFF	CIE; WP
1074		DELIVERY DONE	1044		RACK PLANNING	CRITICAL	BECKHOFF	CIE
1075		STORAGE	1045		CTR ROOM PLANNING	CRITICAL	BECKHOFF	WP92;
1077		STORAGE FINISHED	1046		DESIGN PREPARATION	CRITICAL	BECKHOFF	CIE
1078		TRANSPORT	1047		DESIGN FINALIZED	CRITICAL	BECKHOFF	
1082		TRANSPORT DONE	1048		CROSS-CHECK DOCUMENTATION	CRITICAL	BECKHOFF	WP91;
1083		EXECUTION	1049		DOCUMENTATION APPROVED	CRITICAL	BECKHOFF	
1092		EXECUTION FINISHED	1050		DESIGN DONE	CRITICAL	BECKHOFF	
1093		COMMISSIONING	1051		DEVELOPMENT	CRITICAL	BECKHOFF	
1097		COMMISSIONING DONE	1053		DEVELOPMENT DONE	CRITICAL	BECKHOFF	
1098		GRANITE & STEEL TABLE DONE	1054		ORDERING	CRITICAL	BECKHOFF	
1099		SUPPORT DONE	1062		ORDERING DONE	CRITICAL	BECKHOFF	



- Infrastructure Master plan:
 - Implemented, maintained and regularly updated
- Individual Instrument plans

FXE	Regular Progress, almost done
SPB/SFX	Help by engineer seconded by RAL
SQS	Regular progress, almost done
SCS	Making good progress
MID	Starting, but good progress due to new engineer
HED	Starting, but good progress due to new engineer
Laser	Solid planning experience within the group

IMP: Instrument Installation Master Plan



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- All Individual Instrument Plans have the same structure
- Individual instrument plans are integrated into the master plan as “sub-projects”
- Custom-columns allow to identify resources, locations, types of work
- Linking via milestones is used only for a very small number of key driving milestones:
 - Instrument Installation Possible,
 - Installation of sensitive components possible
 - Start of instrument commissioning

Next Steps



- Finish SPB/SFX and FXE instrument plans
 - More work required to integrate plan into overall plan
- Connect SASE1 plans including the laser
- Finish SQS and SCS
- Look at SASE2 in more detail
 - First presentation from HED today
- More resources are coming:
 - PSPO has hired another person
 - Instruments have hired and still are hiring up to 2 more staff in 2015

PSPO Team

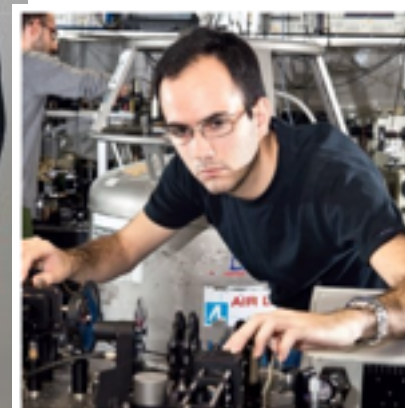
G. Wellenreuther, Section Coordinator

K. Piorecki, Project Engineer

Lead Planner

N. Saaristo, CAD Integration Engineer

Also supports planning



A. Violante, Deputy Section Coordinator

U. Conta, Documentation Assistant

S. Cunis, Project Engineer

T. Haas, Group Leader