

Philips, a born innovator



For over 130 years, we have been improving people's lives with a steady flow of ground-breaking innovations

The founding fathers of Philips







Frederik

Gerard

Anton

Philips has reinvented itself many times













Our journey continues...

Founded on innovation and entrepreneurship

Expanding beyond lighting

Global expansion post-WWII

Diversified industrial conglomerate

Strategic portfolio choices sharpening focus





Products come and go ...
Technologies change ...

But Philips is still about one thing:
Creating meaningful innovation that improves people's lives

It is our purpose to improve people's health and wellbeing through meaningful innovation.

We aim to improve the lives of 2.5 billion people per year by 2030.*



Our purpose and action plan support the UN's global goals



Make the world healthier and more sustainable through innovation

Improve the lives of 2.5 billion people a year by 2030



Improving people's health and well-being, and expanding access to care for underserved communities



Ensuring sustainable use of materials and driving the transition to a circular economy



Ensuring sustainable use of energy, reducing emissions, and operating carbon-neutral



- Teaming up with our suppliers to increase social and environmental impact throughout our supply chain
- Building strong coalitions to drive global change



- Designing our products and services in line with our EcoDesign requirements
- Embedding sustainable practices in our ways of working

We have a strong and focused portfolio driving innovative solutions that promote health and improve healthcare delivery

Diagnosis & Treatment













Connected Care



Sleep & **Respiratory Care**





Personal Health

Diagnostic **Imaging**

Ultrasound

Therapy

Enterprise Informatics

Patient care solutions, advanced analytics and patient and workflow optimization across all care settings

Therapies to support patients in their chronic care needs

Products and services to support healthier lifestyles and disease prevention

Patient- and staff-centered solutions that simplify workflow and deliver more precise diagnosis and clear pathways with predictable outcomes

Uniquely integrating best-in-class imaging with specialized devices to innovate procedures and improve lives

Four profound trends are shaping the future of health technology





Global resource constraints



Aging populations and the rise of chronic illnesses



Increasing consumer engagement



Digitalization





Better health outcomes



Improved patient experience



Improved staff experience



Lower cost of care



We turn possibilities into great innovations



10.5% of sales invested in R&D in 2022

920 new patents filed in 2022

Philips named

Clarivate Top 100

Global InnovatorTM

for 9th year in a row in 2022

Approximately

1 out of 2

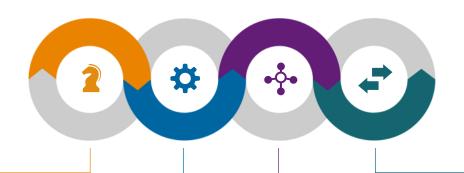
R&D personnel in software and data science

56,000 patents

#1 for medical technology patent filings with European Patent Office in 2021







External venturing strategy

Set or refine strategy

- Define challenges and approach
- Assess maturity and readiness
- Gain insights

External ecosystem engagement

Landscape

- Test hypothesis
- Scope market
- External ecosystem insights
- Engagement hypothesis (MVP)
- Partnership model buildouts

Collaboration and investment

Take positions and set agreements

- Due diligence
- Collaboration models
- Investment mechanisms
- Commercial agreement

Portfolio management

Leverage and create value from portfolio assets

- Foster learning
- Expedite time-to-market
- Increase collaborators across Philips

Philips Ventures enables innovation via 3 investment vehicles



Center of expertise for Philips' minority investing efforts

Governance over all minority and startup investment activities

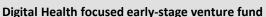
Efficient execution process to match required venture timelines

Health Technology Ventures



Business Sponsored





Focused on gaining **unique insights** into the <u>future needs</u> **of our customers** in healthcare industry

Investment goals: insights, commercial partnerships, financial return on investment; not acquisition targets

Size: €8-€12M investment per company (including future reserves)

Initial deals around €2-5M per company
Build syndicates around select deals
All deals require syndication

xealth

siilo.





Fund of fund positions (LPs)

Portfolio of strategically aligned venture funds

Explore adjacencies | De-risk new categories | Market insights

Our network of innovation leaders in healthcare provide a unique set of insights into **new geographies**, **evolving business models**, and the **future of our industry**

Catalyst investment channel – insights to pick most relevant opportunities for Philips









Investments in specific core or adjacent assets

Philips businesses and markets are focused on finding and addressing <u>current and near-term care delivery</u> <u>needs of our customers</u> in the healthcare industry

Investment goals: complementary capabilities, potential acquisition targets

Size: no min / max investment size requirements

Philips Ventures acts as advisor to businesses: deal execution and portfolio management function

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We follow a customer-first approach, focusing on themes that are key to solve for Philips' customers





Interoperability

Software and devices in healthcare are frequently incompatible to each other. We evaluate solutions enabling compatibility and data exchange to improve care.



Real World Data

The need for real world evidence is growing, fueled by value-based care. With often unstructured data in hospitals, solutions for structured data lakes are necessary.



Cybersecurity

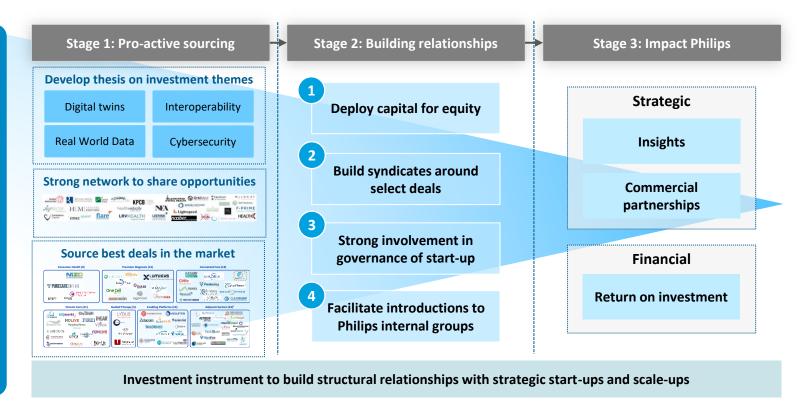
Healthcare is increasingly targeted by cyber crime. To counter, as well as due to regulatory pressure, demand for healthcare-specific cybersecurity is rising.

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Strategic portfolio management with strong involvement through board role and direct shareholding

Philips Ventures





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Advancing the Start-up Eco-system: Examples



Launch of 100M Fund DeepTechXL (May 2022) / Spin Out InnoSIGN (March 2022)



22.03.2022

InnoSIGN completes spin-out from Philips, \$8M Series A





ASML, Philips participate in €100M investment fund for Dutch deep tech

 Op de High Tech Campus in Eindhoven zitten veel startende tech Campus

ASML en Philips betrokk techfonds van 100 miljoe

EINDHOVEN - Chipmachinemaker ASML en Philips technologiefonds van 100 miljoen euro, samen met Doel is investeren in startende en groeiende Neder hightechbedrijven. Paul van Gerven

(L) 24 May

ASML, Philips and several other organizations are chipping in for the DeeptechXL Fund I, a 100-million-euro private investment fund focusing on promising Dutch startups and scale-ups. Expecting to We are excited that the OncoSIGNal business has spun-out from Philips and continues as independent company InnoSIGN. InnoSIGN, a US-based company, will maintain its leading R&D facility located at the High Tech Campus in Eindhoven. The Netherlands.

Almost the entire OncoSIGNal team and relevant IP has been transferred from Philips to InnoSIGN. The InnoSIGN team is highly committed to bring the technology to the patient by further clinical validation and to start commercial activities in the US market.

GlobeNewsWire: March 22, 2022

InnoSIGN Completes Spin-Out from Philips with an \$8M Series A Financing to Revolutionize Precision Medicine through its OncoSigNal Pathway Activity Profiling Platform

- InnoSIGN utilizes its proprietary database with over 100,000 pathway activity profiles for drug development and diagnostics to predict patient response to targeted therapies
- → Proceeds support additional clinical validation and US market launch

Merlijn van Dijk 24-05-22, 17:00 Bron: ED

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INVESTS IN FINANCIALLY LUCRATIVE AND IMPACTFUL PROJECTS RELATED TO KEY SOCIAL THEMES

Key Societal Themes



Key Enabling Technologies



Purpose-Driven DeepTech ventures Health and care



Energy transition and sustainability



Security



Agriculture, water, and food



Engineering and Fabrication Technologies, Advanced Materials, Photonics and Light Technologies, Quantum Technologies, Digital Technologies, Nano Technologies

> DeepTech ventures with a purpose of contributing to the **United Nations Sustainable Development Goals**





























