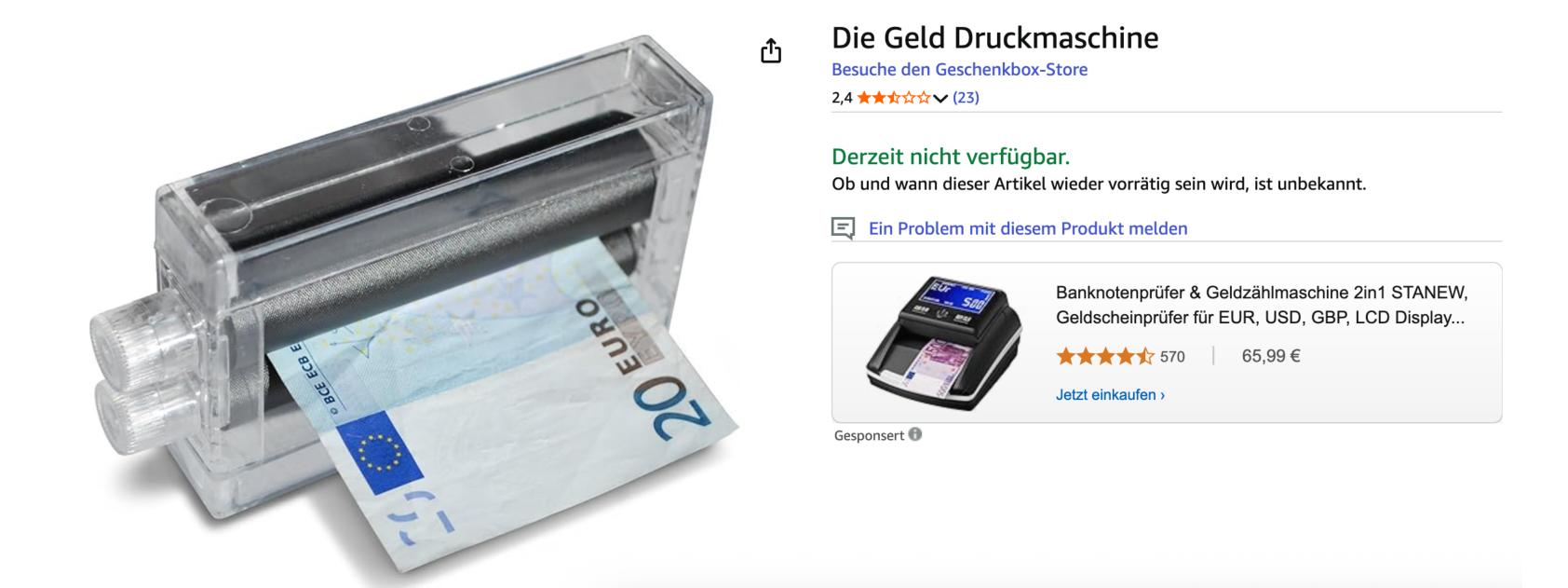
Boundary conditions for science

Budgets, spending, financial status and outlook

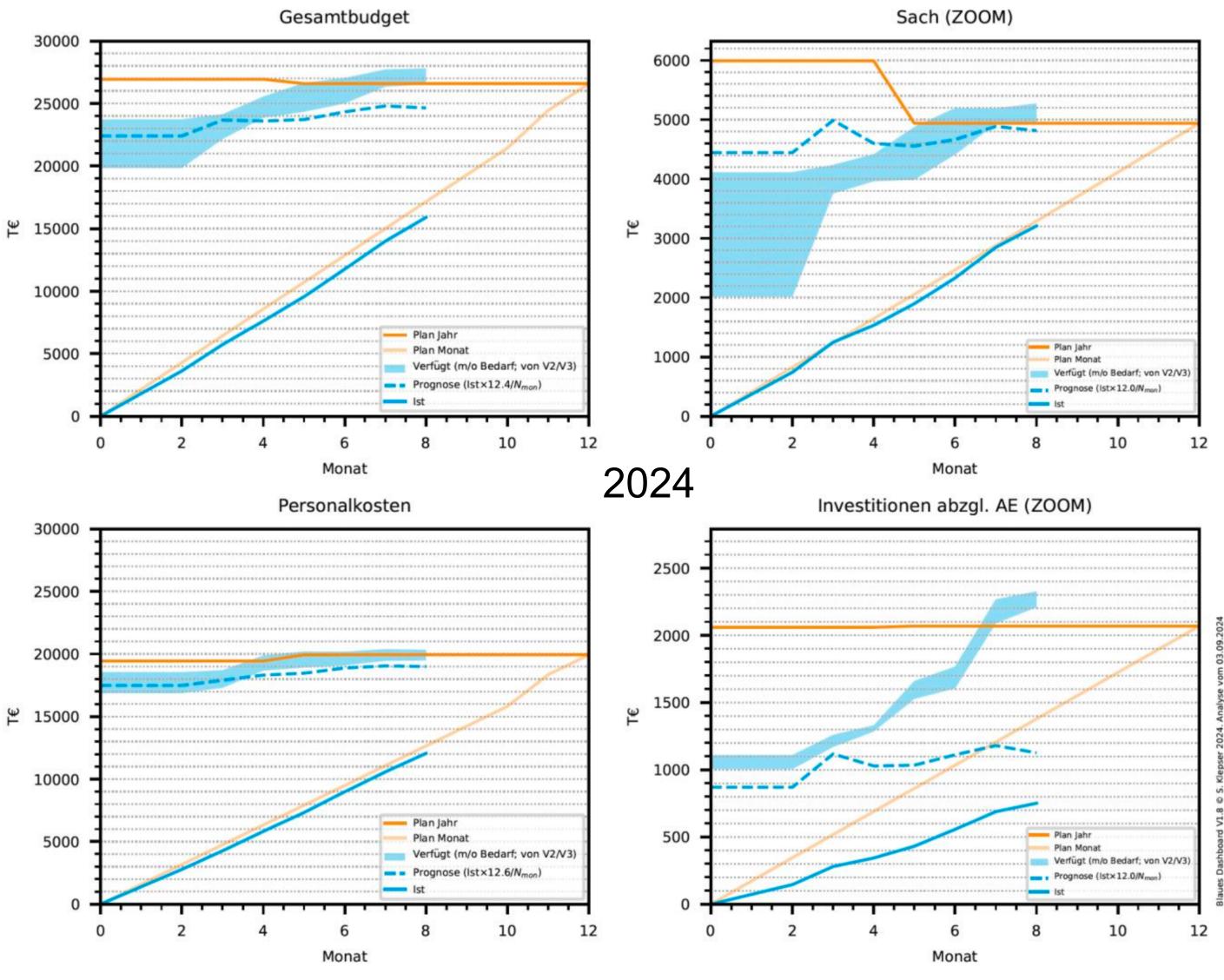


Markus Ackermann, Stefan Klepser with inputs from Kai Leffhalm, Sandra List, Verena Ruhm



Financial status - overview

Liebenberg 2024

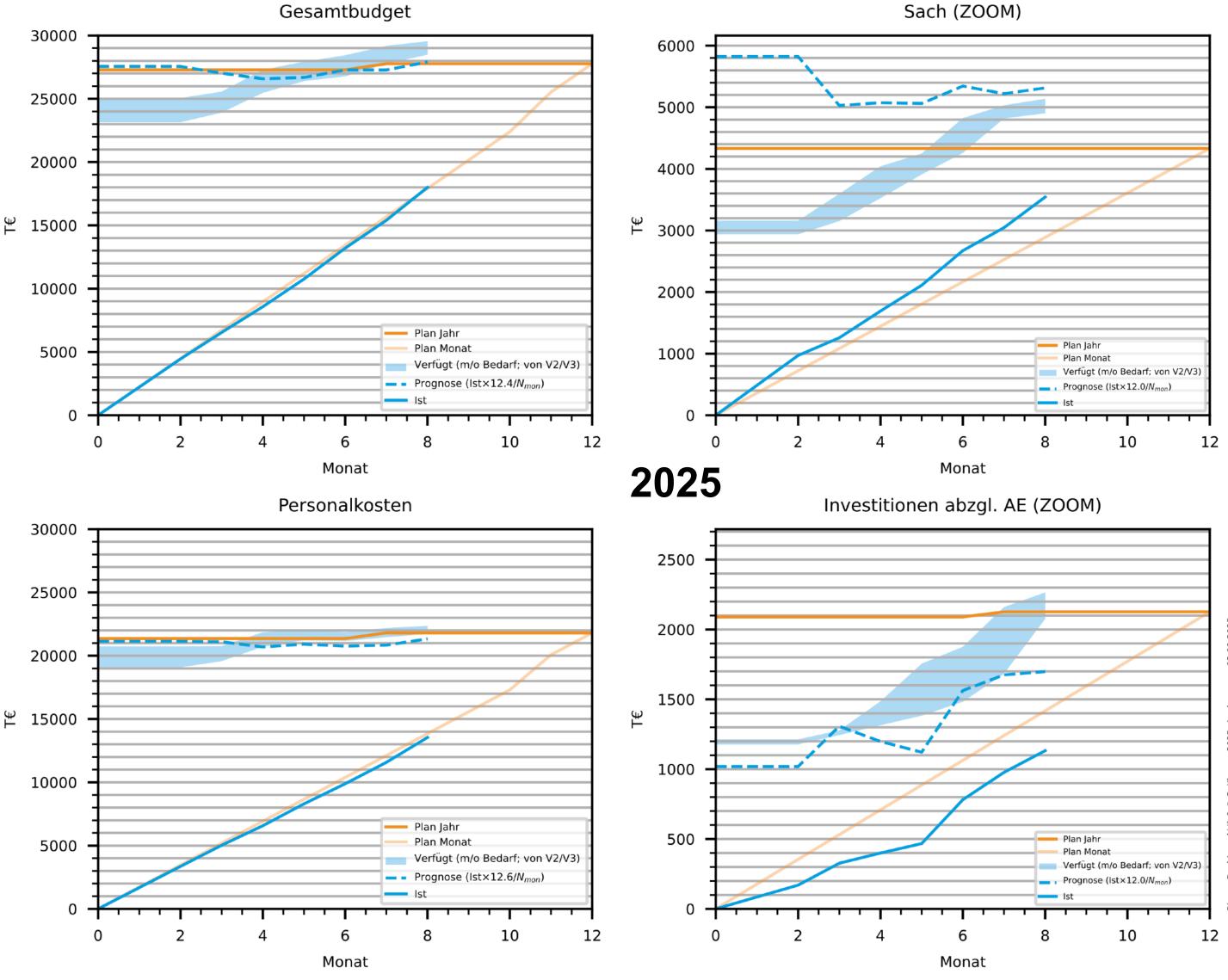


- Year 2024 ended ~ 650k€ over budget
- Large fraction of the cost overrun due to very late retroactive cost bookings in Jan/Feb 2025
- Leads to **budget cuts** in 2025 2027
 - 2025: 100k€
 - 2026: 150k€
 - 2027: 400k€ (about 1.4% of our annual base budget)
 - Actual spending to date
 - Budget (entire year / monthly)
 - Contractual obligations
 - Constant spending rate prognosis

Financial status - overview

Liebenberg 2025 (as of 31/08/2025)

DESY.



- Operating expenses ("Sachkosten") significantly higher than expected
- Personnel costs moderatly above plan
- Investments higher than in 2024 at this time of year, but still within budget
- Total: Contractual obligations ("Obligo") already close to 1 million € above budget

- Actual spending to date
- Budget (entire year / monthly)
- Contractual obligations
- Constant spending rate prognosis

3

Cost drivers

• Power failure: 460 k€

Occupational safety & fire protection: 325 k€

• Inspection of electrical installations: 35 k€

• Lightning protection: 70 k€

• Fire alarm system: 120 k€

• L-building: 70 k€

Mechanical workshop roof windows: 30 k€

• Microsoft product licensing (every 3 / 5 years): 200 k€

- But also:
 - Increasing need to contract external personnel
 - General increase of costs for services



Outlook for fall / winter 2025

- Tightened controlling of base budget expenses.
- There will be NO end-of-year spending spree
- We need to make sure that we fully use project and external funds allocated for 2025
- Possibly defer some planned (base budget) spending into 2026
- Budget overruns in 2025 will haunt us in the following years (budget reduction!)



Credit: Google Gemini

Outlook for 2026 and beyond

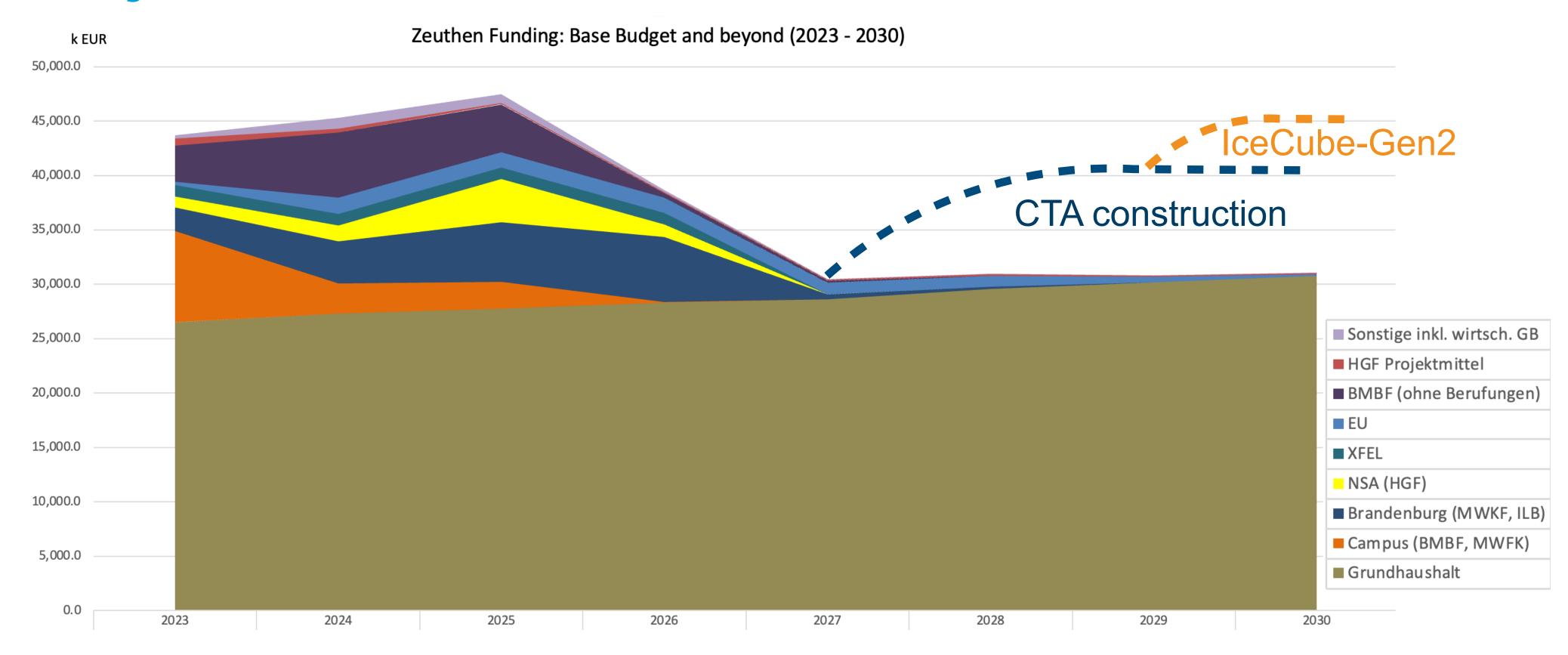
- Power outage exposed operational weaknesses, increasing long-term costs:
 - Increase in annual maintenance / operational safety costs
 - Investments in improving our resilience (backup generators, ups power, etc.)
- Higher operations budget in 2026 needed
 - Reduction of base-budget investments and personnel
 - Still need to be able to deliver on our top-priority projects
- Increase in personnel costs (>3%) still above our 2% annual budget increase.
- Expect very restrictive spending across all cost categories* in 2026 and beyond.

* DESY cost categories: personnel, operations/consumables, investments



Credit: ChatGPT

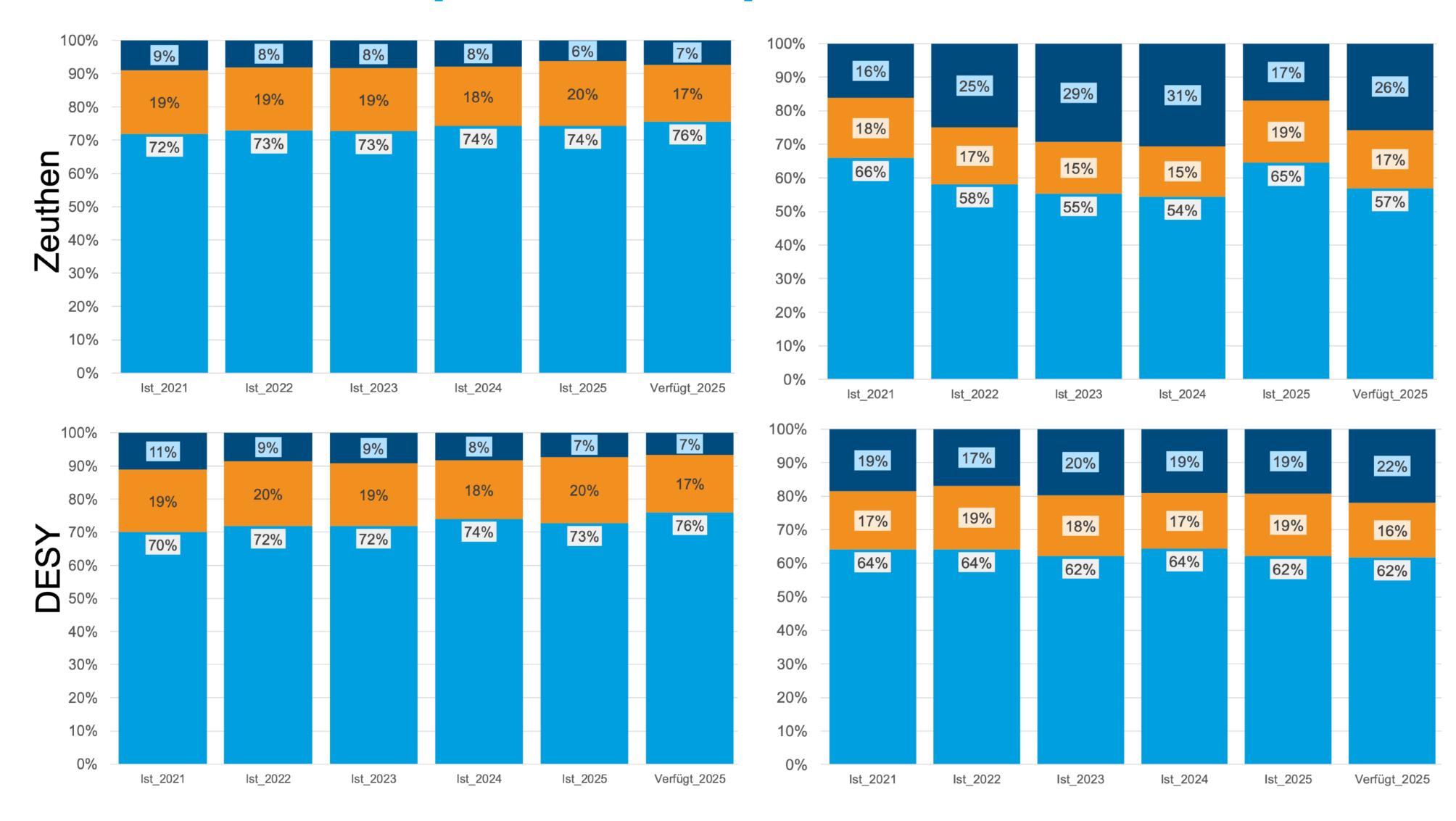
Project funds



- 2025: 42% of total Zeuthen funds from project funding sources (2024: 40%)
- That is an all-time record!
- Decline after 2025 mostly technical: only awarded grants and third-party funds in plot

Fraction of expenses for personnel





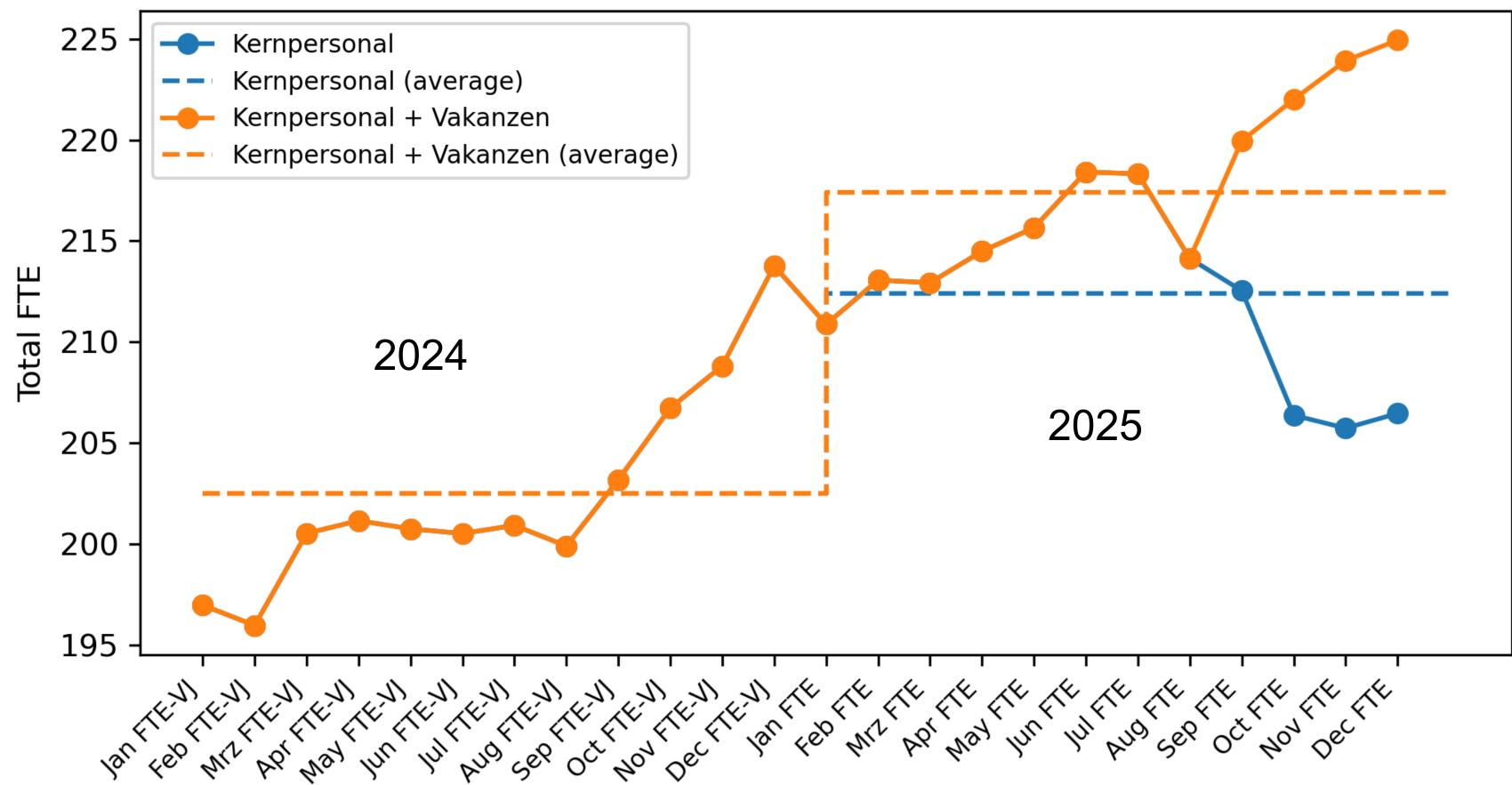
- Zeuthen and all-of-DESY trends very similar
- Increasing fraction of base budget in personnel costs
- Approximately constant fraction of total budget for personnel

Base budget

Total budget (incl. project funds)

Development of FTEs on base budget over last two years





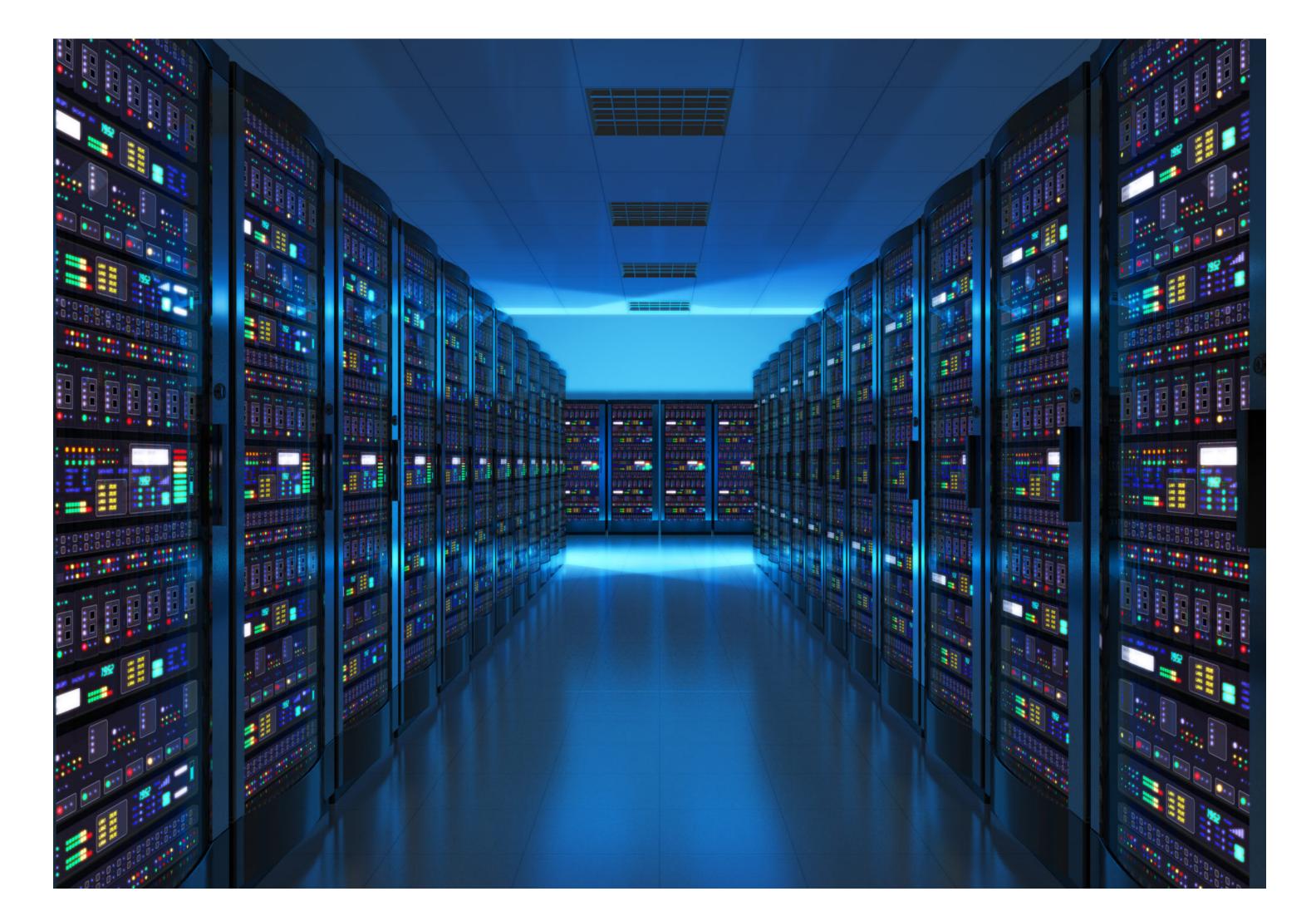
- "Kernpersonal": not counting trainees, summer students, apprentices and undergraduate students to reduce fluctuations
- "Vakanzen": New positions which have been advertised or for which offers have been made

- Number of FTE on base budget for core personnel continues to grow in 2024 and 2025.
- This trend is not sustainable over the next few years.

Change of topic.

Enabling science

Short report from DV and Computing Board

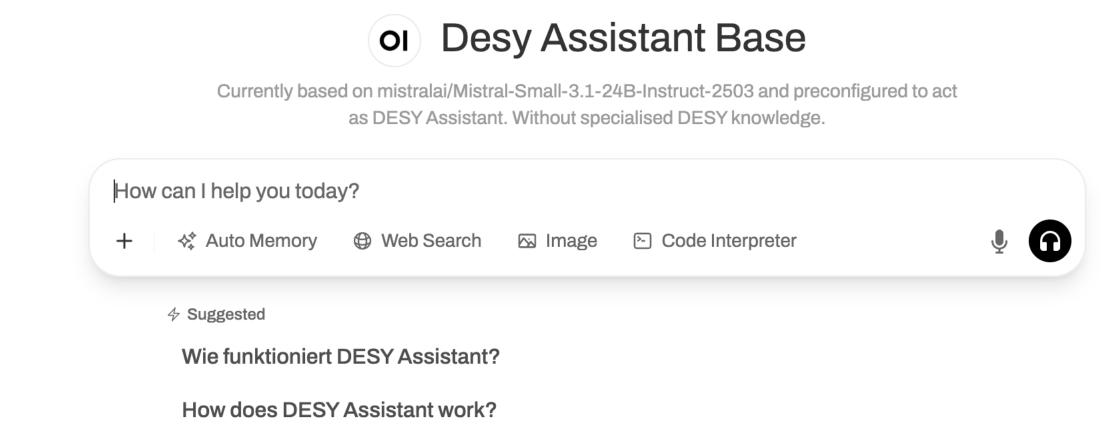






News from DV

- Three positions offered in 2025 (CTA in-kind contributions), only one position successfully filled: Tino Reichardt.
- New tape robot / library coming online in October 2025
 - Tens of Petabytes capacity for CTA and other data
- Faster link to Hamburg and the world (starting this Friday!)
 - Before: 4 x 10 Gbit Now: 2 x 100 Gbit



DESY-wide:

- "DESY assistant" (Al system based on Mistral LLM) currently undergoing testing.
- eduVPN as an alternative to the current VPN connection

Computing board topics: DESY computing strategy

- Develop and evaluate options for ...
 - Additional cooperation between centers in HH and Zeuthen
 - **Distribution** of compute hardware between the centers
- Focus on 3 scenarios:
 - HH: Single site for DESY computing hardware
 - AP: Only computing related to AP division in Zeuthen.
 (uses only a fraction of computing center potential)
 - AP+FH: Significant parts of future FH computing / storage resources hosted in Zeuthen
- Cost model for comparison has been agreed on. _____

	Gemeinsamer Standort	ІТ-НН	DV-ZN
Racks	310	260	50
Kosten [€/Rack/Monat]	387	400	452
Stromkosten [€/kWh]	0,193	0,193	0,214
Durchschn. Energieaufnahme pro Rack [kW]			5,35
Energiekosten [€/Rack/Monat]	754	754	837
Gesamtkosten [€/Rack/Monat]	1141	1154	1289

- Offsets to primary costs are considered (site-specific third funding and cost savings, non-monetary effects)
- **Document** describing scenarios is currently iterated between IT-HH and Zeuthen.
- Strategic decision needed by directorate after document is finalized (unlikely until well after new FH director is "inaugurated")

Computing board topics: Zeuthen activities in MT-DMA

- For Helmholtz newbies:
 - PoF topic MT-DMA = "Program oriented Funding" topic "Matter and Technology", subtopic "Data Management and Analysis" (in the Helmholtz Program "Matter").
- From Zeuthen only CQTA quantum computing activities embedded in MT-DMA
- Zeuthen projects (in particluar AP) so far underrepresented
- Beware: Being part of MT-DMA does not imply additional funding!
- Closer connection with MT-DMA activities might...
 - ... increase visibility of Zeuthen activities within DESY.
 - ... generate new cooperations with other divisions that leads, e.g., to third-party funding applications
- Extra work involved: Attend MT-meetings, contribute to reporting, strategy development, etc.
- Benefits most likely to materialize if we find people that are actually interested in joining MT-DMA discussion (in contrast to randomly flagging people as MT-DMA in accounting)

Computing board topics: Research data management

- DESY Directorate agreed on mandatory research data management guidelines for all DESY divisions
- Important points include:
 - Creation and publication of data management plans
 - Training and support for good data management practices
 - Appointment of research data managers
- Divisions are charged with the implementation:
 - For AP we are currently discussing a (hopefully) light-weight implementation (next step: feedback from computing board)
 - All non-AP activities should refer to their respective divisions and their implementations

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Stefan's wrap-up slide in 2023



Wrap-up 2025



The end.