



Research Field Matter  
Matter and Technologies  
**Strategic Evaluation Basics**

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MT DTS meeting Kassel  
May 15, 2025



# Overview

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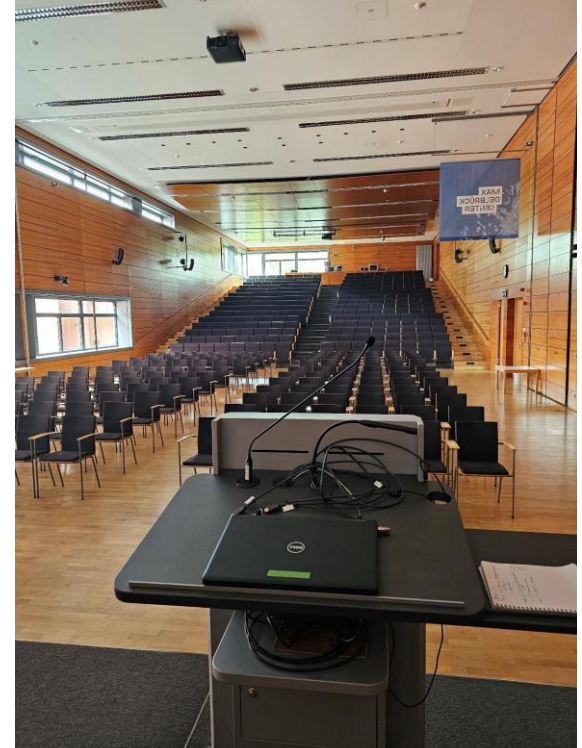
- Timeline and venue of the evaluation
- Strategic guidelines
- Evaluation criteria and grading
- Structure of the program proposal
- Evaluation panel

# Timeline

|      |                     |                            |  |
|------|---------------------|----------------------------|--|
| 2025 | Early June          |                            | Distribution of <b>templates</b> for program proposals; kick-off for writing           |
|      | July 4              | Forschungsbereichplattform | Strategic guidelines; presentation of templates  |
|      | August 13           | Management Board           | Strategic guidelines; status of program proposals; <b>Startwerte</b>                   |
|      | September 19        | Steering Board             | Strategic guidelines, etc.   |
|      | October 10          | Forschungsbereichplattform | adoption of strategic guidelines; preparation of strategic evaluation                  |
|      | November 10         | Management Board           | preparation of strategic evaluation  |
|      | October 28          | Helmholtz Senate           | Research Field strategy and strategic guidelines; confirmation of Startwerte by Senate |
|      | Mid December        |                            | Submission of <b>completed program proposals</b> to MB                                 |
| 2026 | January 6 to 13     |                            | revision of program proposals after MB feedback  |
|      | March 31            |                            | Distribution of program proposals to reviewers   |
|      | Mid April           |                            | main rehearsal (MDC, Berlin)   |
|      | Early May           |                            | dress rehearsal (MDC, Berlin)  |
|      | <b>May 26 to 29</b> |                            | <b>Strategic evaluation</b> (MDC, Berlin)  |

# MDC lecture hall

- Lecture hall 1st and 2nd floor (Axon 2)
- 240 seats in fixed rows
- additional space in front of the stage



# Participants

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- Evaluation Panel (ca. 10 bis 12 persons)
- Participants from the **Research Field**:
  - Scientific Vice President as Research Field Coordinator (1 person)
  - Program- and Topic speakers (x persons)
  - Scientific (and administrative) Heads of the participating centers (2 persons)
  - Chairs of the scientific advisory boards of the participating centers (4 to 7 persons)
  - **Additional representatives of the programs (x persons)**
- **Guests**:
  - Helmholtz President (1 person)
  - Elected Members of the Helmholtz Senate (2 personen)
  - One representative of the federation and the states (2 persons)

# Strategic Guidelines (Forschungspolitische Ziele)

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Das zentrale Anliegen von DTS ist es, maßgeschneiderte Detektorsysteme beruhend auf innovativen Detektortechnologien für den Forschungsbereich Helmholtz Matter zu entwickeln. Ein besonderer Fokus soll dabei auf hochsegmentierten und hochauflösenden Systemen, sowie auf Quantentechnologien und der Implementierung von (künstlicher) Intelligenz nahe am und im Sensor sowie in der gesamten Signalkette liegen. DTS soll seine besondere Rolle bei der Entwicklung, dem Bau und der Inbetriebnahme von komplexen Detektorsystemen für z.B. die Teilchen-, Astroteilchen- und Schwerionenphysik, die Forschung an Lichtquellen, für zukünftige Präzisionsmessungen und Experimente mit extremen Datenraten weiter ausbauen. Dies beinhaltet insbesondere intelligente Auslese-, Trigger- und Echtzeitprozessierungskonzepte. Synergien mit den anderen Forschungsbereichen, z.B. in den Feldern Medizin und Quantencomputing sowie mit industriellen Anwendungen sind zu nutzen. Kritische Infrastrukturen zur Sicherung der Technologiesouveränität sind strategisch aufzubauen, zu ergänzen und zu erweitern. Dazu soll DTS zu Beginn der kommenden Förderrunde ein Entwicklungskonzept vorlegen.

# Strategic Guidelines (Forschungspolitische Ziele) (cont.)

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**Ziel:** Halbleiterdetektoren und analog-digitale integrierte Schaltkreise bei höchster Integrationsdichte sind ein primäres Ziel von DTS. Die Etablierung von hochkompakten 2,5D und 3D Integrationstechnologien, die auch die direkte optische Kommunikation über eingebettete photonische Strukturen ermöglichen, sollen in den Aufbau eines vollständig integrierten Demonstrationssystem münden. (DESY, GSI, KIT, 2031)

**Ziel:** Der Zugang zu disruptiven Technologien, wie kryogene Quantensensoren als Zukunftstechnologie, ist für die Helmholtz-Gemeinschaft zu sichern. Dies beinhaltet die Weiterentwicklung innovativer Sensorkonzepte inklusive der skalierbaren Auslese von großflächigen Sensoren mit tausenden bis Millionen von Pixeln, sowie die Bereitstellung von Produktions- und Testkapazitäten. (DESY, KIT, 2030)

**Ziel:** Technologien- und Methoden für den automatisierten Betrieb und die Datenanalyse von Instrumenten z.B. in der Hochdurchsatzmessung in den Material- und Lebenswissenschaften sind anhand konkreter Hochratendetektorsysteme für den Einsatz an Photonenquellen wie PETRA IV mit integrierter Auslese zu entwickeln. (DESY, KIT, 2035)

# The 3 „Dimensions“ of the evaluation (short version)

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**Scientific goals and strategic relevance**

**Scientific competence**

**Implementation (including human and financial resources)**



# The 3 „Dimensions“ of the evaluation

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## Scientific goals and strategic relevance

- How would you rate the **objectives** of the program/topic with regard to scientific relevance and leadership? Which pressing societal or scientific challenges does it address?
- How would you rate the program's/topic's potential **impact** with regard to the research field, its technologies and its societal context?
- How would you evaluate the **alignment** of the program/topic with the strategic guidelines of the research field (and with the strategy of the program)?

## Scientific competence

The panel assesses the scientific competence *on the basis of the scientific evaluation in 2025*, focusing on its relevance to achieving the objectives of the proposed research programs as well as determining whether all necessary competencies are included. *If the panel's assessment differs from the scientific evaluation*, it must provide clear justification and communicate its reasoning transparently.

# Dimensions of the evaluation (cont.)

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## Implementation (including human and financial resources)

- How would you rate the proposed **work plan** with respect to the objectives of the program/topic? Is its focus innovative and is the approach unique? How coherent is the research concept/approach on the relevant level? Are important aspects missing?
- How are the key competences of the partners integrated with regard to their complementarity? How do they benefit from collaboration?
- How would you evaluate the **organizational structure** and the management? Does it provide tools for ideas, innovation, flexibility and reflectivity?
- How would you assess the **resource planning** with regard to the scope of the program/topic?
- How would you evaluate its contribution to the Helmholtz mission, its strategies in transferring knowledge and technologies as well as for the development of talents and careers, including diversity management?
- *Optional:* To what extent does the program/topic depend and benefit from the associated user facilities?

# Grading

| Definition of grades |   |
|----------------------|---|
| <b>outstanding</b>   | internationally leading, ground-breaking research, transformative impact on the research field and/or high potential for significant societal or economic impact, essentially no weakness                       |
| <b>excellent</b>     | internationally highly visible, although not leading, innovative research with significant impact on the research field and/or potential for significant societal or economic impact, only few minor weaknesses |
| <b>very good</b>     | internationally visible, considerable impact on the research field, minor weaknesses  |
| <b>good</b>          | limited international visibility, moderate contribution to the research field, several minor weaknesses   |
| <b>fair</b>          | minor contribution to the research field, major weaknesses  |

# Funding recommendations

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Based on the rating of each topic, the panel will assign it to one of 3 funding categories:

- **Category A:** topics with an outstanding rating in all three dimensions receive **an increase that exceeds** the growth rate of the research field.
- **Category B:** topics with a very good rating receive an increase based on 50% of the growth rate of the research field.
- **Category C:** topics with a lower rating receive **no increase or a decrease** (e.g. staggered -1% in the first year to -5% in the last year).

(The review panels receive a tool to estimate the impact of their financing recommendations on the budget of the specific topic.)

# Evaluation report

## HELMHOLTZ

### Rating topic n

#### Scientific goals and strategic relevance

☐ Outstanding    ☐ Excellent    ☐ Very good    ☐ Good    ☐ Fair

#### Scientific competence

☐ Outstanding    ☐ Excellent    ☐ Very good    ☐ Good    ☐ Fair

#### Implementation

☐ Outstanding    ☐ Excellent    ☐ Very good    ☐ Good    ☐ Fair

See definition of grades in the annex.

## HELMHOLTZ

### 1.2 Program

*Please describe your overall impressions of the program, which is comprised of the topics described above.*

- ☐ *How well do the program's **goals** align with both, the overall mission of the research field and with the research policy objectives? Which pressing societal or scientific challenges does the program address?*
- ☐ *How effectively do the individual topics within the program integrate and complement each other to create a **cohesive and synergistic research effort**?*
- ☐ *How would you evaluate the **organizational structure** and the **management**? Does it provide tools for ideas, innovation, flexibility and reflectivity?*
- ☐ *How would you assess the **resource planning** with regard to the scope of the program?*
- ☐ *What are the **future directions** and potential growth areas identified for the program?*

[Text]

#### Strategic recommendation

[Text]

# Evaluation report

## HELMHOLTZ

### 2 User facility XYZ

#### General remarks

*Based on the scientific evaluation, please assess the (inter)national relevance of the user facility for the next program period (and beyond) as well as their relevance for the programs and the research area:*

- ☐ How would you rate the **relevance** of the facility on a national, European or international level now and (in view of planned/proposed upgrades, if applicable) towards the end of the forthcoming program period?
- ☐ How would you evaluate its **alignment** with the research policy objectives of the research field?
- ☐ What role does the facility play for the associated **program(s)** and the **research field** in the forthcoming program period?

[Text]

#### Strategic recommendations

[Text]

## HELMHOLTZ

### 3 Research field XX

#### Introduction

*[Please describe your overall impressions of the research field, its goals and strategy.]*

#### Strategic recommendations

*[Please provide statements which apply to the research field in its entirety, its proposed program structure and infrastructures as well as to what extend the individual programs synergistically contribute to the mission of the research field and the research policy objectives.]*

- ☐ Are the programs suitable to achieve the research policy objectives of the research field?
- ☐ Are there research policy objectives of the research field, which are not addressed? If yes, what are the recommendations to get them addressed?
- ☐ Are there effective mechanisms in place to ensure crosstalk and synergy among the programs?
- ☐ (If applicable, to which degree do the cross-cutting activities provide added value for the research field and beyond?)
- ☐ What is the strategic vision for the future of the research field?

*Please comment on the distribution of the budget across these programs and topics. It might include recommendations for the re-distribution of the budget and for new strategic topics and initiatives (and their funding).]*

[Text]

# Program proposal

Intro to Chapter 2: 1/2 page

2.1 Overview: 4 pages

2.2 Topics: < 1/10 page per FTE

~ 8 pages for DTS

## Content

|       |  |   |
|-------|--|---|
| 1     | Introduction .....   | 1 |
| 1.1   | Helmholtz Association [responsible author: Helmholtz President] .....  | 1 |
| 1.2   | Research Field xy [responsible author: Vice President] .....           | 1 |
| 1.3   | Research Policy Objectives [responsible author: AZG] .....             | 1 |
| 2     | Program n [responsible author: program board] .....                    | 3 |
| 2.1   | Overview .....   | 3 |
| 2.2   | Topic n [Text] .....   | 4 |
| 2.2.1 | Challenges and objectives .....  | 4 |
| 2.2.2 | Competences and expertise .....  | 4 |
| 2.2.3 | Results of scientific evaluation [responsible author: Reviewers] ..... | 5 |
| 2.2.4 | Implementation .....   | 5 |
| 3     | User facilities [responsible author: program board] .....              | 5 |
| 3.1   | User facility n [responsible author: center participants] .....        | 5 |
| 3.1.1 | Overview .....   | 5 |
| 3.1.2 | Research Environment and Current Activities .....                      | 6 |
| 3.1.3 | Results of scientific evaluation [responsible author: Reviewers] ..... | 6 |
| 3.1.4 | Content and Objectives .....   | 6 |
| 3.1.5 | Life Cycle Analysis .....  | 6 |
| 3.1.6 | Resources .....  | 6 |
| 4     | Cross-cutting research activities [Vice President] .....               | 6 |
| 4.1   | Helmholtz Quantum .....  | 6 |
| 4.2   | Helmholtz Climate .....  | 6 |
| 4.3   | Information & Data Science .....                                       | 6 |
| 4.4   | [further cross-cutting research activities] .....                      | 7 |
| 5     | List of abbreviations .....  | 7 |

# Evaluation committee

|  |             |  |                          |
|--|-------------|--|--------------------------|
| Norbert  | Holtkamp*   | SLAC, USA                              | Cross-reviewer, chair    |
| Klaus  | Blaum       | MPG, Germany                           | Additional Peer MU       |
| Pascale  | Ehrenfreund | GWU, USA                               | Cross-reviewer           |
| Trevor   | Forsyth     | LINXS, Sweden                          | Reviewer at Hereon       |
| Giovanna   | Fragneto**  | ESS, Sweden                            | Chair at FZJ review      |
| Young-Kee  | Kim***      | U Chicago, USA                         | Chair at KIT             |
| Berthold   | Schmidt     | TRUMF, Germany                         | Additional Peer TT       |
| Ora  | Furman      | Hebrew University of Jerusalem, Israel | Additional Peer MML/Life |
| Patrizia   | Rossi       | Jefferson Lab, USA                     | Chair at GSI review      |
| Christian  | Rüegg       | PSI, Switzerland, Chair                | Chair at HZB review      |
| Francesco  | Sette       | ESRF, France                           | Chair at HZDR            |
| Daniel   | Zajfman     | Weizmann, Israel                       | Chair at DESY review     |
|  |             |  |                          |
| *) Foreseen as chair for the Strategic Review.                                   |             |  |                          |
| **) Possible cross-reviewer for the Strategic Reviews in Matter and Information. |             |  |                          |
| ***) Participation Kim / Heuer not yet clear                                     |             |  |                          |



# For discussion

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- How do we get organized ?
- Who is the core team to prepare the report ?
- Which milestones do we want to achieve in PoF V ?
- ...