# Economic, Societal and technological impact Of large scale research facilities: a view from Canada

Emil Hallin

Director, Strategic Scientific Development,

Canadian Light Source Inc.



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#### Old model for big science:

- Funded primarily by government with no direct ties to outcome (peer review only)
- Impacts on society, technology and economy were indirect (HP, Apple, etc.)
- Science responded to grand challenges
   (putting a human on the moon, for example)
   with the scientific method, focused on
   science impact



#### New model for big science:

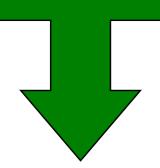
- Funded primarily by government with direct ties to outcome
- Impacts on society, technology and economy are expected to be direct and intended
- Science shall respond to grand challenges (human health, green resource extraction, information technology, societal issues) with at least an equal emphasis on impact outside of the purely scientific realm



#### rporate Structure

**University of Saskatchewan** 

Owner of Facility



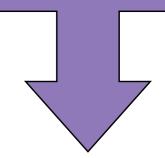
As sole "shareholder" appoints

Federal & Provincial Governments

**Private Companies** 

**Board of Directors** 

Direct Operations



USERS

Canadian Light Source Inc.



Lease / License to Operate



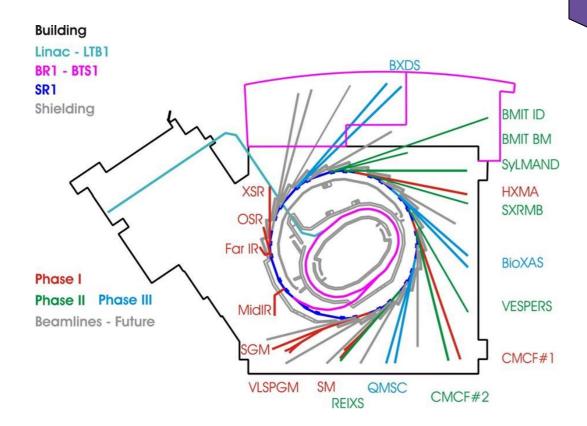
#### 2004

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#### First Expansion





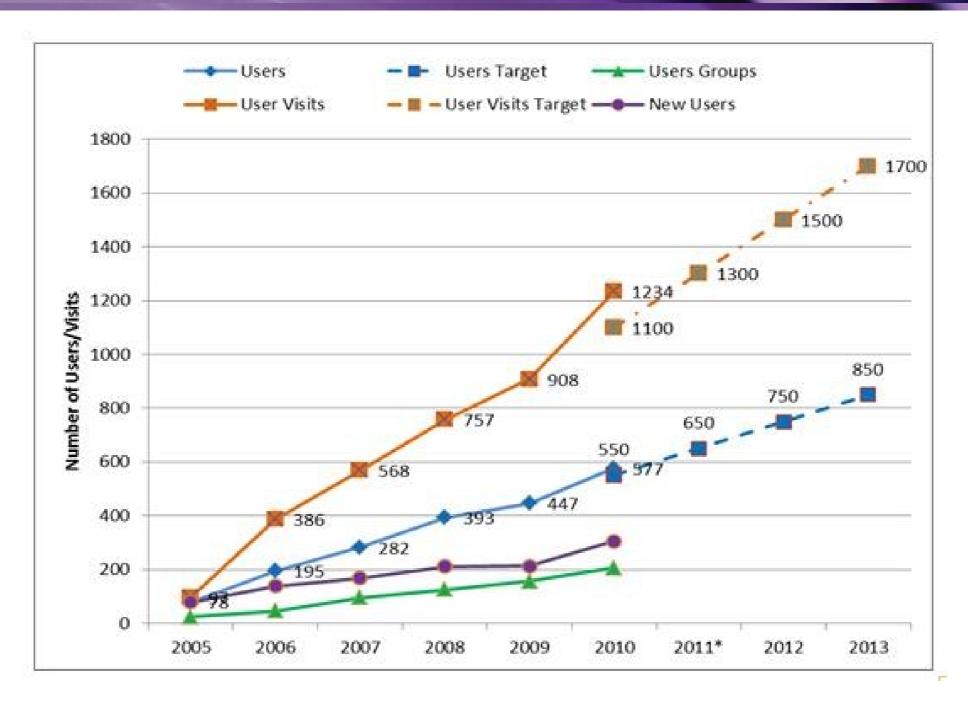


#### Impact "outside" science:

- Planning to make an impact
  - How to measure?
  - What to do?
  - Why do it?
- Implementing
  - Address key challenges
- Measuring
  - Tool and driver for innovation



#### e CLS as a national user facility



Users from 10 Provinces and Territories and 18 countries around the world

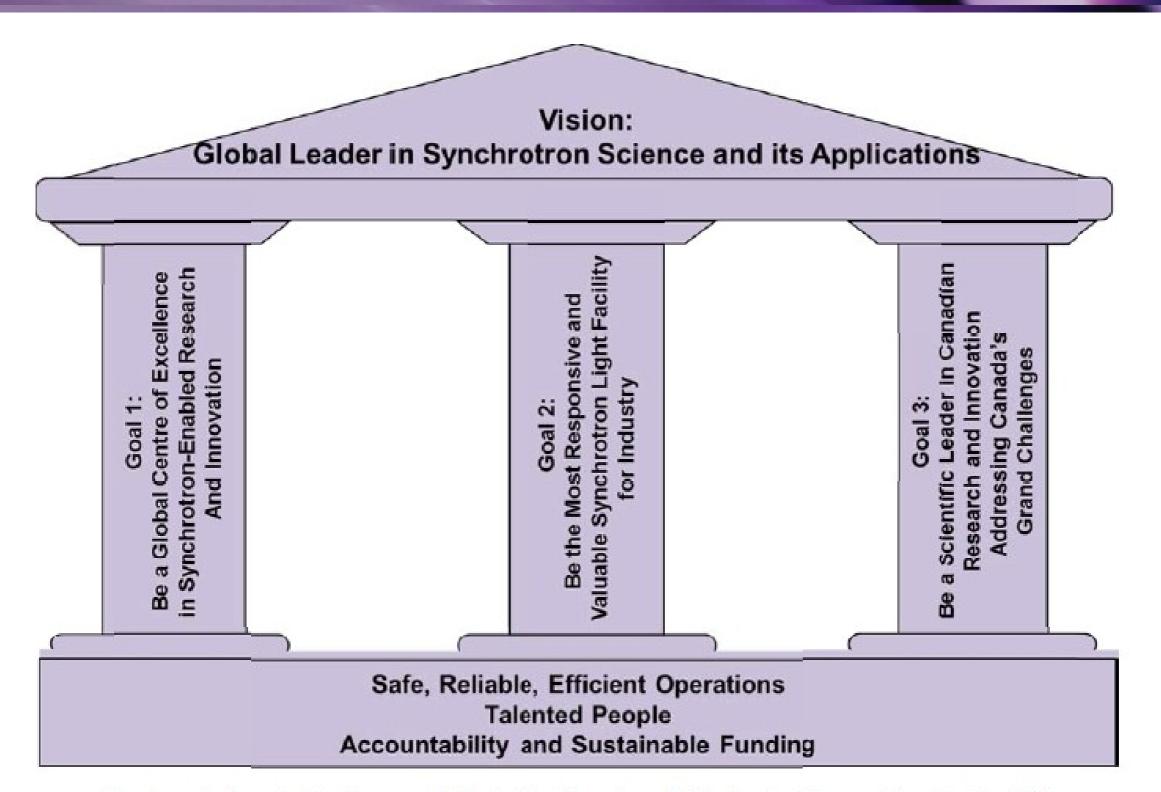


#### Planning an impact at CLS:

- Economic
  - Relevant and responsive to industry and government
- Societal
  - Address key challenges (education, health, environment)
- Technological
  - Remain both a tool of and a driver for innovation



#### Building on Success



The foundational objectives and strategic pillars (goals) that uphold our vision for the CLS



## The Strategic Goals for 2013 – 2017

- 1. Being a Global Centre of Excellence in Synchrotron Enabled Research & Innovation
- 2. Being the Most Responsive & Valuable Synchrotron Light Facility for industrial research
- 3. Being a Scientific Leader in Canadian Research and Innovation and Addressing Canada's Grand Challenges in Science and Technology

#### Canadian Grand Challenges

- Healing the world
- Feeding the world
- Supporting our economy

#### Healing the world

- disease and an aging population
- resource extraction and environmental impact
- better energy solutions (storage and extraction)

### Feeding the world

- understanding "phytofactories" through better imaging, both structural and elemental
- more efficient and targeted nutrient delivery
- food delivery infrastructure

### Supporting our economy

- create commercial compact light source
- innovate in health care delivery
- innovate in "green mining"



#### Economic Impact

- industry friendly intellectual property policy
- timely reports focused on the client
- mandate to spend 25% of our time on industrial engagement (more than any other light source we know of)
- have a core group of scientists hired \*only\* for industrial work
- have a core business development group hired to get work for the above group



#### Societal Impact

- Students on the beamline project
- CLS Summer School
- Synchrotron in Saskatchewan curriculum for science
- in a city of 250,000 people, 5000 or so visit the CLS every year
- Queen, Prime Ministers have visited CLS
- GEMS program developed from social origin
- at a May 15 reception in Ottawa, 56 Members of Parliament, including 10 cabinet ministers, attended!